



Tour Exaltis  
61, rue Henri Regnault  
92075 Paris La Défense Cedex

## **ACTION CONTRE LA FAIM**

### **Statutory Report on the financial statements of Action Contre la Faim**

Year ended December 31st, 2022

*This is a translation into English of the statutory auditors' report on the financial statements of the Entity issued in French and it is provided solely for the convenience of English speaking users.*

*This statutory auditors' report includes information required by European regulation and French law, such as information about the appointment of the statutory auditors or verification of the management report and other documents provided to shareholders.*

*This report should be read in conjunction with, and construed in accordance with, French law and professional auditing standards applicable in France.*

## Action Contre la Faim

French not-for-profit association governed by the law of 1st July 1901. Recognised as being of public utility by Decree of 1st April, 18<sup>th</sup>, 1994  
SIREN number: 318 990 892

## Statutory auditors' report

Year ended December 31<sup>st</sup>, 2022

To the members,

## Opinion

In compliance with the engagement entrusted to us by your Annual General Meeting, we have audited the accompanying financial statements of Action contre la Faim for the year ended December 31<sup>st</sup>, 2022.

In our opinion, the financial statements give a true and fair view of the assets and liabilities and of the financial position of the Entity as of December 31<sup>st</sup>, 2022, and of the results of its operations for the year then ended in accordance with French accounting principles.

## Basis for Opinion

### Audit framework

We conducted our audit in accordance with professional standards applicable in France. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our responsibilities under those standards are further described in the *Statutory Auditor's Responsibilities for the Audit of the Financial Statements* section of our report.

### Independence

We conducted our audit engagement in compliance with independence requirements of rules required by the French Commercial Code (code de commerce) and the French Code of ethics (code de déontologie) for statutory auditors for the period from January, 1<sup>st</sup> 2022 to the date of our report.

## Justification of Assessments

In accordance with the requirements of Articles L.823-9 and R.823-7 of the French Commercial Code (code de commerce) relating to the justification of our assessments, we inform you of the following matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period, as well as how we addressed those risks.

We have assessed the appropriateness of accounting policies used, the reasonableness of accounting estimates and the fairness of presentation of the financial statement, especially regarding:

- The compliance of the Income Statement with Source and Use of Funds (CROD) and the Application of Funds Statement (CER) with the provisions of ANC regulation No. 2018-06 and the appropriateness of the methods used to prepare these documents, as described in the “Notes on the Application of Funds Statement (CER) and Source and Use of Funds (CROD)”

These matters were addressed in the context of our audit of the financial statements as a whole, approved in the aforementioned context, and in forming our opinion thereon, and we do not provide a separate opinion on specific items of the financial statements.

## Specific Verifications

We have also performed, in accordance with professional standards applicable in France, the specific verifications required by French law and regulations.

We have no matters to report as to the fair presentation and consistency of the financial statement, of the information given in the documents, relating to the financial position and the financial statements provided to your Annual General Meeting.

## Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with French accounting principles and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless it is expected to liquidate the Entity or to cease operations.

The financial statements were approved by Board of Directors.

# Statutory Auditor's Responsibilities for the Audit of the Financial Statements

Our role is to issue a report on the financial statements. Our objective is to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with professional standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As specified in Article L.823-10-1 of the French Commercial Code (code de commerce), our statutory audit does not include assurance on the viability of the Entity or the quality of management of the affairs of the Entity.

As part of an audit conducted in accordance with professional standards applicable in France, the statutory auditor exercises professional judgment throughout the audit and furthermore:

- Identifies and assesses the risks of material misstatement of the financial statements, whether due to fraud or error, designs and performs audit procedures responsive to those risks, and obtains audit evidence considered to be sufficient and appropriate to provide a basis for his opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtains an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluates the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management in the financial statements.
- Assesses the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. This assessment is based on the audit evidence obtained up to the date of his audit report. However, future events or conditions may cause the Entity to cease to continue as a going concern. If the statutory auditor concludes that a material uncertainty exists, there is a requirement to draw attention in the audit report to the related disclosures in the financial statements or, if such disclosures are not provided or inadequate, to modify the opinion expressed therein.

- Evaluates the overall presentation of the financial statements and assesses whether these statements represent the underlying transactions and events in a manner that achieves fair presentation.

The Statutory Auditor

*French original signed by*

Mazars – Jérôme Eustache

Paris La Défense, May, 17th, 2023



# 2022 FINANCIAL REPORT



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**Important: all original figures are in Euro (€). They have all been converted into US Dollars (\$) using the closing exchange rate for 2022 (1 Euro = 1.0666 US Dollar).**

## 2022 Treasurer's Report



## EXPENDITURES

After a reduction in volume in 2021, funding of humanitarian missions grew nearly 17% in 2022, essentially in connection with the growth in expenses of Action contre la Faim (ACF) France country offices (from \$213 million in 2021 to \$254 million in 2022), especially in

- Afghanistan (return to power of Taliban and marked increase in need for humanitarian assistance, on which two-thirds of the population depends)
- Ukraine (beginning of conflict in February 2022 led to reopening of Ukraine country office and major operations in the east, in addition to the opening of two country offices in Romania and Poland to serve Ukrainian refugees)
- Nigeria, Democratic Republic of the Congo (DRC), Chad, Burkina Faso, and Madagascar, due to food insecurity in certain areas of these countries (Cadre Harmonisé data published every semester for western and central Africa show that >400 million people fall between IPC Acute Food Insecurity Phases 3 (Crisis) and 5 (Catastrophe/Famine))

The cost of fundraising among the general public has risen 5% as a result of investments to attract new donors and of inflation. Expenses incurred to secure other resources have doubled with the launching of our for-profit activities.

Finally, our operating expenses have risen sharply (+75%), primarily due to the impact of financing costs (associated with currency exchange).

## RESOURCES

The growth in our resources is mainly explained by greater institutional funding of our operations (+20%). The main institutional donors behind this increase are the US government, primarily for Nigeria, the DRC, Burkina Faso, and Ukraine; the EU Directorate-General for European Civil Protection and Humanitarian Aid Operations (ECHO), especially for Afghanistan; and the German government, whose funding has gradually grown in volume. Major allocations are concentrated in northern Nigeria, eastern DRC, the Central African Republic (CAR), and areas of Burkina Faso impacted by non-state armed groups (NSAGs). Also noteworthy in 2022 is the expansion of operations in Mozambique, where there are substantial needs for humanitarian aid and where the stability of the ACF country office has progressively increased.

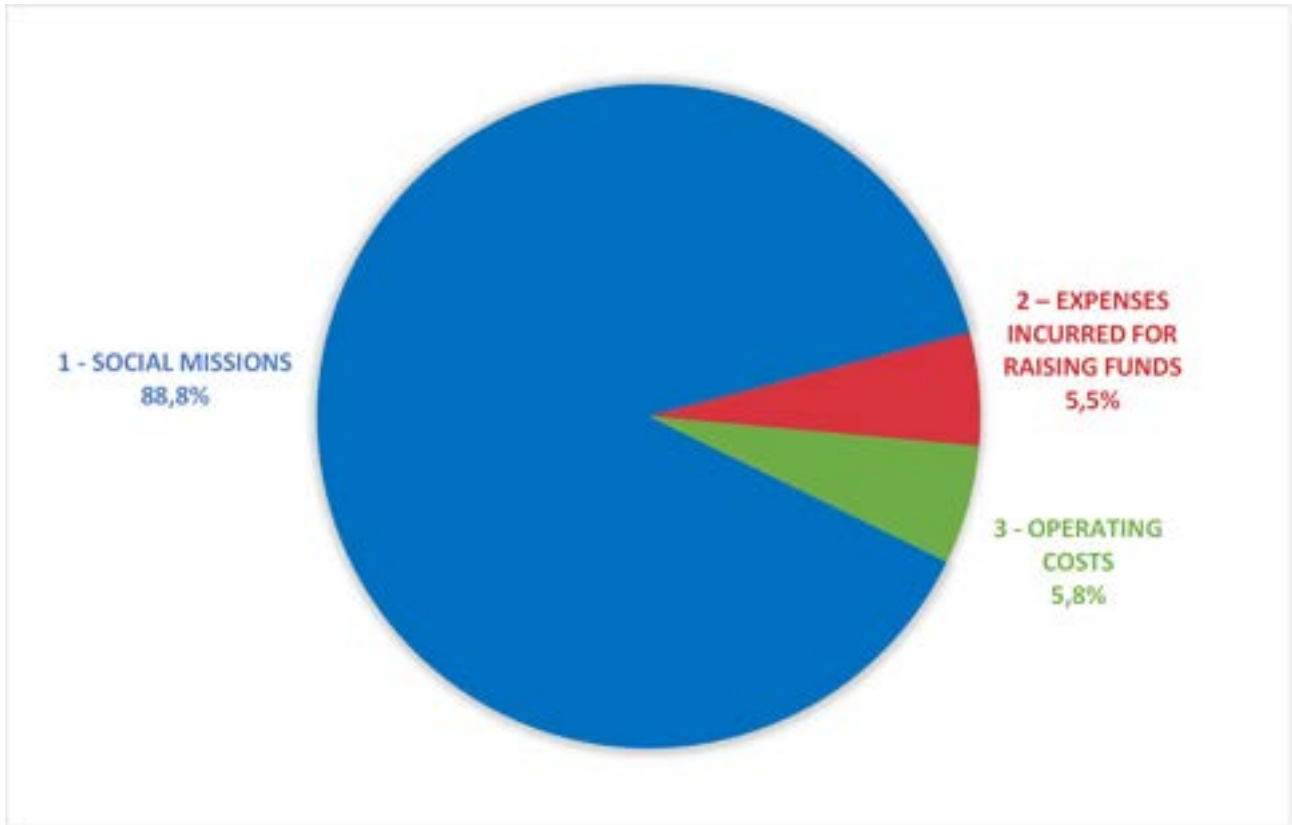
In great part, fewer funds were raised than in 2021 because there was no Z Event, which had led to a peak in fundraising that year. Furthermore, a portion of our fundraising activities were transformed into for-profit operations. If we exclude the latter two elements, the amount of funds raised actually continues to grow, buoyed this year by the Ukrainian crisis and a fair volume of direct-debit income.

Income other than donations from the general public has grown with the launch of for-profit activities (\$1.3 million) and through foreign exchange gains.

## PERCENTAGES FOR INCOME STATEMENT WITH SOURCE AND USE OF FUNDS (C.R.O.D.)

The percentages below ignore allocations and write-backs of provisions and the carryover and use of restricted funds.

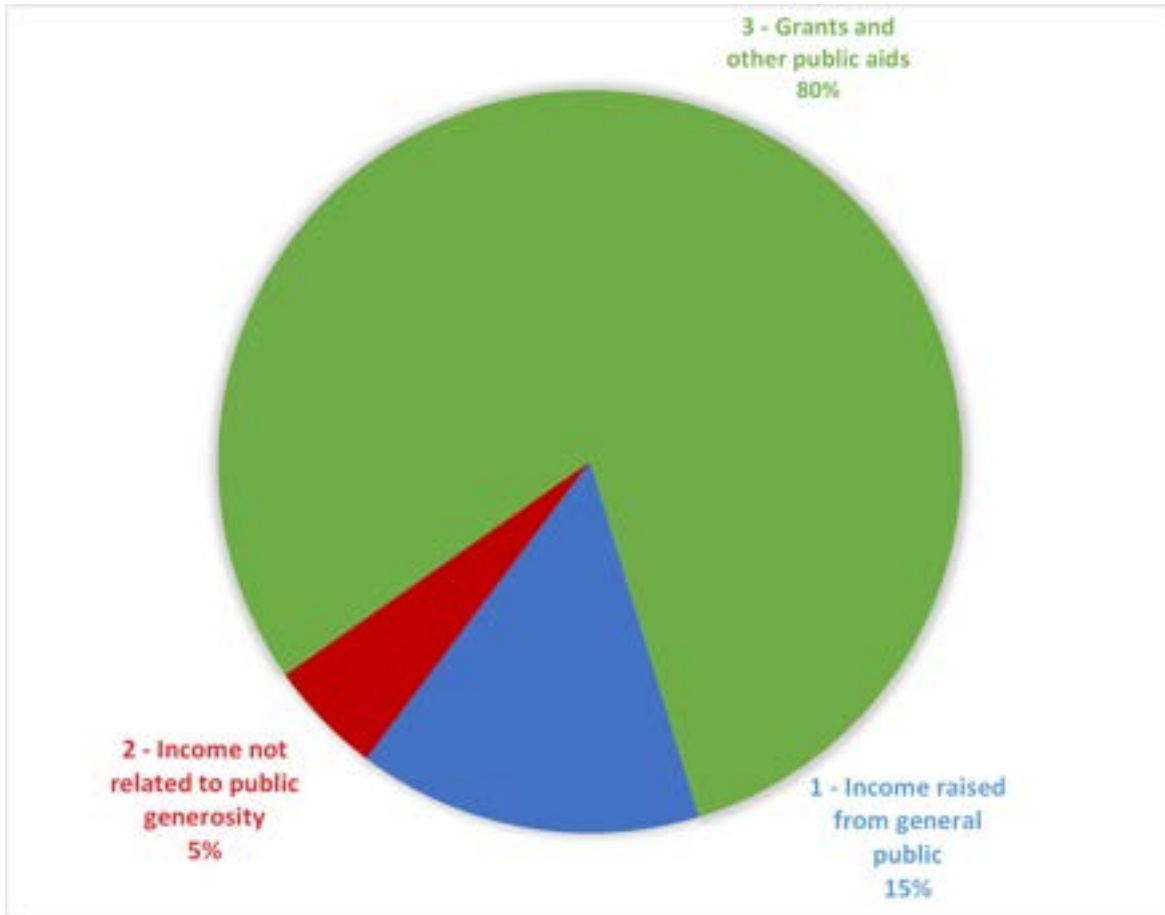
The percentage of funds allocated to humanitarian missions is 88.8%. The percentage of fundraising expenses stand at 5.5%, while operating costs have risen to 5.8%.



Donations from the general public receded to 14.6% of our funding in 2022, there having been no Z Event benefiting ACF, unlike in 2021.

In contrast, the volume of funds from institutional backers, paralleling the expansion of our activity in the field, has increased, accounting for 80.2% of our 2022 funding.

Resources not donated by the general public (foreign exchange gains, for-profit income, non-quid pro quo financial contributions) make up 5%.



## RESULTS

There was a deficit of \$0.94 million in 2022, mainly due to the financial impact related to currency exchange, as a significant volume of foreign currency was involved.

## PROPOSED ALLOCATION

The board of directors asks attendees of the general meeting (GM) of June 17, 2023, to issue an opinion on the proposed allocations in light of 2022 results (-\$939,668), including the expenditure of \$2,480,045 in reserves for organizational projects, as shown in the table below:

(in US Dollars)	Rate = 1,0666	As at 31.12.2022 (before allocation of 2022 Results)	Allocation of 2022 Results Decrease in equity	Transfer of associative funds to Reserves	As at 31.12.2022 (After allocation of 2022 Results)
<b>Associative funds</b>		<b>21 332 000</b>	<b>0</b>	<b>0</b>	<b>21 332 000</b>
	<i>Of which PG</i>	0	2 855 051	0	0
<b>Reserve funds for the Associative Project</b>		<b>13 320 834</b>	<b>2 480 045</b>	<b>1 540 377</b>	<b>12 381 166</b>
- Applied research		1 320 200	104 527	167 707	1 383 380
	<i>Of which PG</i>	0	104 527	0	0
- Operational Programs		8 265 401	456 209	519 390	8 328 583
	<i>Of which PG</i>	0	456 209	0	0
- International development		878 878	833 195	853 280	898 963
	<i>Of which PG</i>	0	0	0	0
- Information Systems Development		2 856 355	1 086 114	0	1 770 240
	<i>Of which PG</i>	0	0	0	0
<b>Retained earnings</b>		<b>0</b>			<b>0</b>
<b>Financial year results</b>		<b>34 652 834</b>	<b>2 480 045</b>	<b>1 540 377</b>	<b>33 713 166</b>
<b>Results of the financial year</b>		-939 668			0
<b>TOTAL EQUITY CAPITAL</b>		<b>33 713 166</b>			<b>33 713 166</b>

PG: Public generosity

This income allocation proposal reflects the following strategic priorities:

- to ensure a minimum level of organizational funds (\$21 million), in line with our reserve policy, to cover potential risks (e.g., ineligibility for institutional funding, drop in donation volume, or currency losses)
- to eventually eliminate the international development reserve, integrating its costs into the annual budget, with the proposed increase of \$853K serving to cover expenses for international functions over the course of a year, in proportion to the share of ACF France
- to eventually eliminate the information system development reserve, integrating its costs into the multiyear budget (hence, no increase has been proposed this year)
- to sustain funding of applied research and operations (budgeting amount equal to sum used in 2022 [\$167,707] + half of remainder to be allocated [\$519,390])

In November 2022, ACF vacated its former Clichy premises to move into its new headquarters, a building owned by the non-trading real estate company (SCI) it created in 2021.

Since January 1, 2022, ACF has accommodated its for-profit activities through partitioning. These activities include

- partner product operations begun in 2022
- sports events and challenges
- LINK logistics management software development, with costs being re invoiced

These activities resulted in a deficit of \$99K.

## 2023 OUTLOOK (2023 Budget)

The 2023 budget reflects the ongoing implementation of the ACF transformation strategy launched in 2020. Within a context of mild operational growth (+7%) relative to 2022, this is an investment budget ensuring that changes to our general mode of functioning are fully implemented and will endure.

Our efforts are focused on adapting our operational responsiveness and on the needed transformation of our tools, processes, and methods of operation.

Many improvement projects will come to a conclusion in 2023 and mark the end of this strategy cycle. This necessary adaptation of our human resources and tools is, moreover, a consequence of the structure of ACF's institutional funding. The manner in which the majority of government funding is managed increases the volume of our organization's unallocated funds, through administrative overheads, but also results in procedural overload, which must be taken into account in the interest of workforce management and workplace quality of life for staff.

The forecast deficit of \$2.7 million expresses the resolve to complete transformations begun three years ago and benefit from a structure, modes of functioning, and tools that will allow greater efficiency, flexibility, and innovation, for better quality, accountability, and compliance—to meet the exacting requirements of our funders—and a greater capacity for localization.

**2022 Financial Statements**

**2022 Balance Sheet**

## Balance sheet - Assets

(in US Dollars)	Rate = 1,0666	31.12.2022		31.12.2021	
	Note	Gross	Depreciation	Net	Net
<b>FIXED ASSETS</b>					
<b>Intangible assets</b>					
Concessions, patents, licenses, brands, processes, software, rights and similar values		2 715 001	1 470 536	1 244 465	1 097 260
Intangible assets in progress		840 419	-	840 419	356 160
<b>Tangible Assets **</b>					
Technical installations		66 442	10 704	55 739	382 819
Computer & telephone equipment		1 275 464	945 534	329 930	57 463
Office equipment		173 079	44 156	128 923	130 695
Video equipment		234 191	102 001	132 190	2 083
Furniture		558 767	216 188	342 579	4 105
Technical equipment for research		44 680	44 680	-	-
Transportation equipment		4 355 989	3 618 112	737 877	692 822
Radio and communication equipment		1 591 341	1 380 098	211 243	354 925
<b>Goods received by bequest or donation intended to be yield (0)</b>		879 825	23 472	856 353	969 521
				-	-
<b>Financial assets</b>					
Loans		3 234 490	-	3 234 490	4 102 923
Securities and participations		4 271 018	-	4 271 018	4 271 018
Others		290 300	-	290 300	560 879
<b>TOTAL I.</b>	<b>(1)</b>	<b>20 531 007</b>	<b>7 855 480</b>	<b>12 675 527</b>	<b>12 982 673</b>
<b>CURRENT ASSETS</b>					
<b>Stocks</b>	<b>(2)</b>	<b>1 920 270</b>	<b>631 765</b>	<b>1 288 505</b>	<b>1 795 847</b>
<b>Receivable</b>					
Donor receivables	(3.1)	292 360 208	62 614	292 297 595	248 188 690
Trade receivables	(3.2)	338 659	-	338 659	-
Receivables received by bequest or donation (0)	(3.3)	1 121 807	-	1 121 807	1 375 804
Others	(3.4)	10 274 854	-	10 274 854	15 430 392
Receivables on the ACF international network	(3.5)	16 090 699	-	16 090 699	13 550 624
<b>Stock market securities</b>	<b>(5)</b>	<b>4 606 515</b>	<b>-</b>	<b>4 606 515</b>	<b>4 604 872</b>
<b>Cash at bank and in hand</b>	<b>(6)</b>	<b>60 043 836</b>	<b>-</b>	<b>60 043 836</b>	<b>68 030 792</b>
<b>Prepayments</b>	<b>(7)</b>	<b>3 371 069</b>	<b>-</b>	<b>3 371 069</b>	<b>1 914 883</b>
<b>TOTAL II.</b>		<b>390 858 698</b>	<b>694 378</b>	<b>390 164 320</b>	<b>354 891 903</b>
Conversion difference - assets (III)	(8)	11 678 116	-	11 678 116	5 997 790
<b>TOTAL ASSETS (I + II + III)</b>		<b>423 067 821</b>	<b>8 549 858</b>	<b>414 517 963</b>	<b>373 872 366</b>



## Balance sheet - Liabilities

(in US Dollars)	Rate = 1,0666	Note	31.12.2022	31.12.2021
<b>ASSOCIATIVE FUNDS</b>				
<b>Associative Fund without recovery rights</b>			<b>21 332 000</b>	<b>21 332 000</b>
Statutory reserves			1 600	1 600
Additional reserve			21 330 400	21 330 400
<b>Reserves for the entity's project *</b>			<b>13 320 833</b>	<b>12 791 608</b>
Statutory reserves			-	-
<b>Reserves for projects</b>			<b>13 320 833</b>	<b>12 791 608</b>
Applied Research			1 320 199	878 878
Operational Programs			8 265 401	8 088 154
International Developpement			878 878	1 144 210
Information Systems Development			2 856 355	2 680 366
<b>Profit/Deficit</b>		-	<b>939 668</b>	<b>529 225</b>
<b>Net Position</b>			<b>33 713 165</b>	<b>34 652 833</b>
<b>TOTAL I.</b>	<b>(9)</b>		<b>33 713 165</b>	<b>34 652 833</b>
<b>DEFERRED AND DEDICATED FUNDS</b>				
Deferred funds related to bequests or donations (0)	(10.1)		1 798 237	2 117 191
Dedicated funds	(10.2)		10 834 779	15 393 819
<b>TOTAL II.</b>			<b>12 633 016</b>	<b>17 511 010</b>
<b>PROVISIONS</b>				
Provisions for risks and charges			17 081 123	14 977 699
<b>TOTAL III.</b>	<b>(11)</b>		<b>17 081 123</b>	<b>14 977 699</b>
<b>DEBTS</b>				
Loans and Debts with Credit Institutions			-	-
Donors debts			-	19 045 894
Trade payables & related accounts	(12.1)		19 236 501	16 883 036
Debts from bequests and donations (0)	(12.2)		276 705	287 054
Taxation and social security debts	(12.3)		11 145 679	9 848 503
Other debts	(12.4)		981 620	2 530 359
Debts related to ACF International Network	(12.5)		4 274 821	4 637 094
Financial instruments	(12.7)		-	203 027
Deferred Income	(13)		295 729 625	244 117 191
<b>TOTAL IV.</b>			<b>331 644 950</b>	<b>297 552 159</b>
Conversion Difference - Liabilities (V)	(14)		19 445 708	9 178 667
<b>TOTAL LIABILITIES (I+ II+ III+ IV+ V)</b>			<b>414 517 963</b>	<b>373 872 367</b>

## 2021–2022 Income Statement

INCOME STATEMENT (in US Dollars)      Rate = 1,0666	2022 financial year (Under ANC 2018-06)	2021 financial year (Under ANC 2018-06)
<b>OPERATING INCOME</b>		
Contributions (c)	8 383	9 316
Goods and services sales	1 277 976	0
<b>Income from third party funders</b>	<b>325 298 655</b>	<b>285 416 361</b>
Public aid and operating grants	271 826 075	225 203 588
Payments from the founders or consumption of the expendable allocation		
Resources related to public generosity	48 983 399	56 654 528
Manual donations	45 500 976	48 856 974
Sponsorship	1 033 902	5 734 476
Bequests, donations and life insurance	2 448 522	2 063 078
Financial contributions	4 489 181	3 558 246
<b>Write-backs on provisions (and depreciation), transfer of charges</b>	<b>12 314 015</b>	<b>22 165 469</b>
Uses of dedicated funds	8 987 142	3 387 370
Other income	3 465 927	18 778 099
<b>Total I</b>	<b>351 352 100</b>	<b>307 591 146</b>
<b>OPERATING CHARGES</b>		
Purchase of goods	62 596 451	119 659 287
Stock variation		
Other purchases and external expenses	93 292 803	
Financial aid	67 525 552	
Taxes, duties and similar prepayments	4 312 152	4 962 939
Personnel costs	86 894 233	86 401 583
Social charges	11 149 481	
Amortization and depreciation charges	1 280 649	1 153 033
Provisions	13 596 299	10 231 134
Carry forward in dedicated funds	4 428 103	13 200 066
Other charges	3 967 711	71 091 763
Financial aid		66 838 428
Other charges	3 967 711	4 253 335
<b>Total II</b>	<b>349 043 433</b>	<b>306 699 806</b>
<b>1. OPERATING RESULT (I -II)</b>	<b>2 308 667</b>	<b>891 340</b>

The following changes have been made since 2021:

- (1) In 2021, the line "Reversals [*i.e.*, *Write-Backs*] of Depreciation, Amortization, and Provisions" corresponded to the total of the amounts for lines "Use of Dedicated [*i.e.*, *Restricted*] Funds" and "Other Income." In 2022, it only corresponds to write-backs of depreciation, amortization, and provisions, and transfer of charges (and these amounts are no longer included in "Other Income").
- (2) In 2021, "Purchase of Goods" was grouped with "Other Purchases and External Expenses."
- (3) In 2021, "Financial Aid" was grouped with "Other Charges."
- (4) In 2021, "Social Security Charges" was grouped with "Wages and Salaries."

<b>INCOME STATEMENT</b> <b>(in US Dollars)</b> <b>Rate = 1,0666</b>	<b>2022 financial year</b> <b>(Under ANC 2018-06)</b>	<b>2021 financial year</b> <b>(Under ANC 2018-06)</b>
<b>1. OPERATING RESULT (I - II)</b>	<b>2 308 667</b>	<b>891 340</b>
<b>FINANCIAL INCOME</b>		
Of participation		
Other transferable securities and receivables from fixed assets		
Interests and similar Income	4 790	499
Write-backs on provisions, depreciation and transfer of charges	0	0
Exchange gains	7 579 330	5 322 187
Net income from sales of marketable securities	0	0
<b>Total III</b>	<b>7 584 121</b>	<b>5 322 687</b>
<b>FINANCIAL CHARGES</b>		
Allowances for depreciation and provisions	0	361 775
Interest and similar charges	0	0
Exchange losses	11 252 137	5 165 662
Net expenses on the sale of marketable securities	0	0
<b>Total IV</b>	<b>11 252 137</b>	<b>5 527 437</b>
<b>2. FINANCIAL RESULT (III - IV)</b>	<b>- 3 668 016</b>	<b>- 204 750</b>
<b>3. CURRENT RESULT before tax (I - II + III - IV)</b>	<b>- 1 359 349</b>	<b>686 589</b>
<b>EXTRAORDINARY INCOME</b>		
Extraordinary income on management operations	777 762	133 893
Extraordinary income on capital operations	133 907	63 654
Reversals of provisions, depreciation and expense transfers	0	0
<b>Total V</b>	<b>911 669</b>	<b>197 548</b>
<b>EXTRAORDINARY CHARGES</b>		
Extraordinary charges on management operations	315 585	336 350
Extraordinary charges on capital operations	175 956	11 212
Allowances for depreciation and provisions	0	0
<b>Total VI</b>	<b>491 541</b>	<b>347 562</b>
<b>4. EXTRAORDINARY RESULT (V - VI)</b>	<b>420 128</b>	<b>-150 014</b>
Employee participation in the result (VII)		
Income taxes (VIII)	447	7 350
<b>Total Income (I + III + V)</b>	<b>359 847 890</b>	<b>313 111 381</b>
<b>Total charges (II + IV + VI + VII + VIII)</b>	<b>360 787 558</b>	<b>312 582 155</b>
<b>SURPLUS OR DEFICIT</b>	<b>- 939 668</b>	<b>529 225</b>
<b>VOLUNTARY CONTRIBUTIONS IN KIND</b>		
In kind donations	4 790 311	3 794 672
In kind benefits	1 249 175	1 260 249
Volunteering	1 010 322	88 213
<b>TOTAL</b>	<b>7 049 809</b>	<b>5 143 135</b>
<b>CHARGES FOR VOLUNTARY CONTRIBUTIONS IN KIND</b>		
In kind rescue	0	4 895 035
Free provision of goods	4 790 311	0
In kind services	1 249 175	248 100
Volunteer staff	1 010 322	0
<b>TOTAL</b>	<b>7 049 809</b>	<b>5 143 135</b>

***Notes to Financial Statements for Fiscal Year Ending December 31, 2022***

## About Action contre la Faim (ACF)

Created in 1979 by a group of French intellectuals and physicians, ACF is an NGO whose structure is defined by the French Law of 1901 and that seeks to save lives by eliminating world hunger, in the spirit of international solidarity.

To achieve this aim it takes concrete action for the prevention, detection, and treatment of malnutrition, particularly during and after humanitarian crises arising from armed conflict or natural disasters.

Organized as an international network, ACF spans 50 countries and carries out humanitarian missions in 25. The priority of ACF, accredited as an organization serving the public interest, is to take concrete action in the field and communicate on the plight of those populations it aids.

Since 2019, ACF has been a member of Alliance Urgences, a collective of six NGOs seeking a joint response to humanitarian crises through solidarity on a national level.

Measures taken to combat hunger reflect multiple areas of expertise: nutrition and health; food security; water, sanitation, and hygiene; mental health, care practices, gender, and protection; advocacy; risk and disaster management; and research.

Mission footprint	25 countries
Humanitarian aid beneficiaries	13 million people
Zone of operation	France and around the world
Staff size	4,812

## General Accounting Principles

The 2022 annual financial statements have been prepared and presented in accordance with the general rules for the preparation and presentation of annual financial statements applicable to nonprofits and defined by Regulation No. 2018-06 of December 5, 2018, of the French Accounting Standards Authority (Autorité des Normes Comptables, or ANC), as amended by ANC Regulation No. 2020-08 of December 4, 2020, concerning annual financial statements of nonprofit private-law juridical persons.

For aspects not addressed by ANC Regulation No. 2018-06 of December 5, 2018, the annual financial statements adhere to the rules of ANC Regulation No. 2014-03 of June 5, 2014, amended, concerning the French General Chart of Accounts.

The rules for preparing the annual financial statements comply with the accounting principles of

- continuity of operation
- consistency of accounting methods from one period to the next
- reporting of results for the stated time period
- conservatism

The principal accounting rules and methods used are detailed in the various notes that follow the annual financial statements, each relating to a particular item in the balance sheet or income statement. The historical cost method was applied when evaluating accounting entries.

The balance sheet is presented in accordance with the General Chart of Accounts, except with regards to the following operations, which are presented as stipulated by ANC Regulation No. 2018-06 of December 5, 2018:

- resources acquired through bequests or gifts that are to be transferred
- receivables acquired through bequests or gifts
- operating reserves
- restricted funds
- carryover funds
- debt associated with bequests or gifts

The CROD and the application of funds statement (*compte d'emploi des ressources*, or CER) were prepared according to ANC Regulation No. 2018-06 of December 5, 2018, amended.

The income statement was prepared on the basis of financial accounting data. As defined by the stated rules, it presents a list of expenses and revenues by type.

The income statement adopts the format prescribed by the General Chart of Accounts, except for the following elements:

- operating income (e.g., dues and income from third-party funders)
- carryover and use of restricted funds
- voluntary contributions in kind and charges related to such contributions

## Highlights of the Year

### EXPENDITURES

After a reduction in volume in 2021, funding of humanitarian missions grew nearly 17% in 2022, essentially in connection with the growth in expenses of ACF France country offices (from \$213 million in 2021 to \$254 million in 2022), especially in :

- Afghanistan (return to power of Taliban and marked increase in need for humanitarian assistance, on which two-thirds of the population depends)
- Ukraine (beginning of conflict in February 2022 led to reopening of Ukraine country office and major operations in the east, in addition to the opening of two country offices in Romania and Poland to serve Ukrainian refugees)
- Nigeria, the DRC, Chad, Burkina Faso, and Madagascar, due to food insecurity in certain areas of these countries (Cadre Harmonisé data published every semester for western and central Africa show that >400 million people fall between IPC Acute Food Insecurity Phases 3 (Crisis) and 5 (Catastrophe/Famine))

The cost of fundraising among the general public has risen 5% as a result of investments to attract new donors and of inflation. Expenses incurred to secure other resources have doubled with the launching of our for-profit activities.

Finally, our operating expenses have risen sharply (+75%), primarily due to the impact of financing costs (associated with currency exchange).

### RESOURCES

The growth in our resources is mainly explained by greater institutional funding of our operations (+20%). The main institutional donors behind this increase are the US government, primarily for Nigeria, the DRC, Burkina Faso, and Ukraine; ECHO, especially for Afghanistan; and the German government, whose funding has gradually grown in volume. Major allocations are concentrated in northern Nigeria, eastern DRC, CAR, and areas of Burkina Faso impacted by NSAGs. Also noteworthy in 2022 is the expansion of operations in Mozambique, where there are substantial needs for humanitarian aid and where the stability of the ACF country office has progressively increased.

In great part, fewer funds were raised than in 2021 because there was no Z Event, which had led to a peak in fundraising that year. Furthermore, a portion of our fundraising activities were transformed into for-profit operations. If we exclude the latter two elements, the amount of funds raised actually continues to grow, buoyed this year by the Ukrainian crisis and a fair volume of direct-debit income.

Income other than donations from the general public has grown with the launch of for-profit activities (\$1.3 million) and through foreign exchange gains.

In November 2022, ACF vacated its former Clichy premises to move into its new headquarters, a building owned by the SCI it created in 2021.

Since January 1, 2022, ACF has accommodated its for-profit activities through partitioning. These activities include

- partner product operations begun in 2022
- sports events and challenges
- LINK logistics management software development, with costs being re invoiced

These activities resulted in a deficit of \$99K.

## Notes to the Balance Sheet

### Comment on the Scope

ACF is a member of the ACF International (ACF-IN) network. The accounts presented here are those of ACF France. As the different entities constituting ACF-IN are independent, their accounts are not presented together.

### Note 1: Fixed Assets

#### 1.1 Tangible and Intangible Fixed Assets

The organization's fixed assets are recorded and valued in accordance with the rules set down by the regulation on assets.

Fixed assets located in France, at the organization's headquarters, are accounted for at acquisition cost in accordance with CRC Regulation 2004-06, and are depreciated on a straight-line basis over their useful lives, as given below:

Computer Software	3 years
Fixtures & Installations	5 to 9 years
Computer & Telephone Equipment	3 years
Hardware for Information System Projects	7 years
Office Equipment	5 years
Video Equipment	5 years
Furniture	5 to 10 years

Capital goods (transport, radio, and communication equipment) located at field offices, acquired with operating reserves and having a unit value exceeding \$2K, are recorded as fixed assets at their acquisition cost.

Since 2008, the depreciation period for this equipment and vehicles has been aligned with the re invoicing period for our institutional donors:

Transport Equipment	2 to 3 years
Telecommunications Equipment	1 to 2 years
Computer Hardware and Video Equipment	1 year
Other Major Equipment for Programs	1 to 2 years
Other Equipment	1 to 2 years

For any other equipment not listed, acquired with operating reserves and having a value exceeding \$16K, the depreciation period is a function of the duration of useful life. Capital goods located at field offices, whose purchase is funded directly by our institutional donors, are directly accounted for in field office expense accounts. Methods of accounting for fixed assets located in France and at field offices remain unchanged for 2022.

The change in gross fixed assets since the previous fiscal year breaks down as follows:



(in US Dollars)	Rate = 1,0666	Total as at 31.12.2021	Increases	Decreases	Transfers post to post	Total as at 31.12.2022
Computer software		2 281 494	436 811	3 304	-	2 715 001
Assets under construction		356 160	643 747	159 487	-	840 420
<b>Intangible assets</b>		<b>2 637 653</b>	<b>1 080 558</b>	<b>162 791</b>	-	<b>3 555 420</b>
Fixtures & installations		2 211 905	57 183	2 202 646	-	66 442
Computer & telephone equipment		1 204 505	429 186	358 226	-	1 275 464
Office equipment		186 779	671	14 351	-	173 099
Video equipment		105 915	134 333	6 057	-	234 191
Furniture		239 453	347 642	28 327	-	558 767
Technical equipment for research		44 680	-	-	-	44 680
Transport equipment		4 094 268	325 919	64 198	-	4 355 988
Radio and communication equipment		-	-	-	-	-
Hardware		1 569 688	45 096	23 443	-	1 591 341
<b>Tangible assets</b>		<b>9 657 193</b>	<b>1 340 030</b>	<b>2 697 249</b>	-	<b>8 299 973</b>
<b>TOTAL ASSETS</b>		<b>12 294 846</b>	<b>2 420 587</b>	<b>2 860 040</b>	-	<b>11 855 394</b>

### Intangible Fixed Assets

The \$437K increase for software is mainly due to continuation of the investment in ACF IT tools made over the last few years, including

- LINK logistics software (\$175K)
- Talentsoft and Act on Group HR software (\$141K, including \$101K in assets formerly under construction and now in service)
- Epiconcept financial software (\$100K, including \$35K in assets formerly under construction and now in service)

Note that \$23K in assets under construction were tied to a project that was ultimately abandoned (BigApp).

The increase in assets under construction corresponds to the investment in the finance information system (Agresso/UBW), totaling \$644K.

### Tangible Fixed Assets

- The variation in tangible fixed assets is mainly a result of the relocation of our headquarters, which entailed
- o the discarding of some of our technical equipment (phone, AV, IT, etc.) and furniture valued at \$2.3 million gross (net book value of \$0.2 million)
  - o acquisition of replacement equipment and furniture for \$0.7 million

Variations in depreciation since the previous fiscal year are detailed below:

(in US Dollars)	Rate = 1,0666	Total as at 31.12.2021	Increases	Decreases	Transfers post to post	Total as at 31.12.2022
Computer software		1 184 233	289 606	3 304	-	1 470 535
<b>Depreciation of intangible Assets</b>		<b>1 184 233</b>	<b>289 606</b>	-	-	<b>1 470 535</b>
Fixtures & installations		1 829 086	224 572	2 042 954	-	10 704
Computer & telephone equipment		1 147 042	142 543	344 051	-	945 534
Office equipment		56 064	1 088	12 996	-	44 156
Video equipment		103 833	4 225	6 057	-	102 001
Furniture		235 347	8 434	27 594	-	216 188
Technical equipment for research		44 680	-	-	-	44 680
Transport equipment		3 401 445	318 677	102 010	-	3 618 111
Radio and communication equipment		-	-	-	-	-
Hardware		1 214 783	189 886	24 571	-	1 380 098
<b>Depreciation of tangible Assets</b>		<b>8 032 279</b>	<b>889 425</b>	<b>2 560 233</b>	-	<b>6 361 472</b>
<b>TOTAL DEPRECIATION</b>		<b>9 216 512</b>	<b>1 179 031</b>	<b>2 560 233</b>	-	<b>7 832 007</b>

Variation in depreciation result from disposals of fixed assets during the year.

## **1.2 Resources Acquired through Bequests or Gifts That Are to Be Transferred**

The variation in resources acquired through bequests to be transferred was as follows:

(in US Dollars)	Rate = 1,0666	31.12.2021	Increase	Decrease	31.12.2022
Goods received by bequest or donation intended to be yield		984 594	799 295	904 063	879 825
Depreciation on goods received by bequest or donations		-	15 072	9 599	1 200
<b>Net total of goods received by bequest or donation</b>		<b>969 522</b>	<b>789 695</b>	<b>902 863</b>	<b>856 354</b>

Resources and debts received through a bequest were recorded on the date of its acceptance by the board of directors, or on the date of its first use, whichever was later, barring any suspensive conditions. In case of the latter, recording of said resources and debts was deferred until all of the conditions were met.

Resources that were acquired through bequests and are to be transferred include all resources received by ACF except

- cash, bank assets, listed financial assets, and OPCVM<sup>1</sup> shares and similar securities
- resources that the testator or donor wanted to have supplement our operating reserves
- resources to be retained, by decision of the board of directors

Resources to be transferred were valued in the following manner:

- for resources accepted by board of directors in 2022, their value at the time of their acceptance

The monetary value (net proceeds) was applied for resource valuation. These resources are not depreciated. In the event of loss of value, the net book value of the fixed asset was brought down to the current value through a depreciation.

Note that life insurance is not subject to approval by the board of directors and is thus recorded as “life insurance” income at the date of receipt of the funds.

In 2022, ACF was the beneficiary of 22 new bequests, consisting of \$0.8 million in fixed assets. The \$0.9 million decrease is due to the settlement related to the sale of fixed assets from 11 bequests (9 received before 2021, and 2 received in 2022).

## **1.3 Financial Fixed Assets**

The variation in financial fixed assets was as follows:

<sup>1</sup> OPCVM: French structure for collective investment in securities

(in US Dollars)	Rate = 1,0666	31.12.2021	Increase	Decrease	31.12.2022
ACF Canada loans		283 367			283 367
ACF Germany loans		2 853 975		868 433	1 985 542
ACF Italy loans		965 581		-	965 581
<b>Total ACF network loans</b>		<b>4 102 924</b>	<b>-</b>	<b>868 433</b>	<b>3 234 491</b>
SCI securities		-			-
SCIC securities		-			-
<b>Total securities and participations</b>		<b>4 271 018</b>	<b>-</b>	<b>-</b>	<b>4 271 018</b>
Deposits and guarantees		560 879	122 791	393 371	290 299
<b>Total financial fixed assets</b>		<b>8 934 821</b>	<b>122 791</b>	<b>1 261 804</b>	<b>7 795 809</b>
Impairment on loans		-			-
		-			-
<b>Total net financial fixed assets</b>		<b>8 934 821</b>	<b>122 791</b>	<b>1 261 804</b>	<b>7 795 809</b>

## ACF-IN Loans

### ACF Italy

The loan to ACF Italy is \$10 million, which will be reimbursed starting in 2025, as stipulated by an amendment to the loan contract signed on February 2, 2021. Moreover, ACF Italy made a pledge, also signed on February 2, 2021, to send us \$1 million in donations by 2025, and possibly even by the end of 2023, as compensation for conversion of the initial loan into a contribution to its operating reserves. In 2021 and 2022, \$0.8 million in donations were transferred to us and recorded as a share of donations from the general public.

### ACF Germany

A loan of \$3.3 million was granted. Two amendments to the initial contract were signed on December 2021 and December 2022, in order to accelerate loan reimbursement by increasing the amounts of the first two installments. We were reimbursed \$0.4 million in 2021 and \$0.9 million in 2022.

### ACF Canada

Loans totaling \$0.3 million were granted. The loan agreements stipulate initial repayment installments in 2024.

## Investments and securities

ACF France acquired shares in two entities:

- the ACF France SCI created for the purchase of the new headquarters, for which ACF France made a \$4-million down payment
- The Hulo humanitarian logistics cooperative, a company created in 2021 by nine NGOs in order to pool resources related to logistics management, and to which ACF France contributed \$4,629

### Table of investments and securities

SIREN number	Denomination	Head office	% holding	Shares	Book value (€)	Share capital	Result of the last closed financial year(USD)
318 990 892	SCI ACTION CONTRE LA FAIM	102, rue de paris 93 100 Montreuil	100%	399 999	3 999 990	4 000 000	- 650 663
903 751 154	Humanitarian Logistics (HULO)	89, rue de Paris, 92110 Clichy	11%	334	3 340	30 060	- 3 928

Deposits and guarantees (\$290K) mostly consist of deposits for field offices. The decrease recorded for the fiscal year is due to reimbursement of the security deposit for the lease of the Clichy building, after it was vacated in November 2022 (\$278K).

## Note 2: Inventory

Inventory consists of equipment and supplies for missions. Inventory makes it possible to reduce time needed to meet mission procurement needs and thus increase the effectiveness of ACF in the event of a crisis.

Inventory is valued at purchase cost, including any associated costs. It is managed during the year using the perpetual inventory method. Volumes of inventory used are recorded as mission expenditures.

For several years now, inventory has been kept in many of the countries in which we carry out our humanitarian missions, to shorten delivery times for certain items. This inventory is replenished when needed, as determined by an estimation of requirements for projects to be formally approved in upcoming months. Use of this inventory has increased over the last five years, which explains the growth of its value by \$115K. In 2022, the greatest growth in ACF inventory occurred in the DRC and Chad.

At the end of the fiscal year, inventory in our warehouses is directly counted.

The provision for depreciation is established on the basis of inventory age and any expiration dates for perishables.

The depreciation in inventory observed in 2022 (\$0.6 million) is mainly the result of a strategy to reduce emergency inventory, held in Lyon and Dubai, which we fully depreciated (100%) with the aim of releasing it in 2023.

## Note 3: Accounts Receivable

### 3.1 Institutional Donor Receivables

Institutional donor receivables for the 2022 fiscal year are detailed below:

<b>(in US Dollars)</b>	<b>Rate = 1,0666</b>	<b>31.12.2022</b>	<b>31.12.2021</b>
Receivables		292 360 208	248 754 655
Depreciation on donor receivables		62 614	565 965
<b>Total donor receivables</b>		<b>292 297 595</b>	<b>248 188 690</b>

In accordance with regulation ANC No. 2018-06, institutional funding contracts that may be considered “grants,” together with financial contributions not associated with any suspensive clause, are credited to an income account, while debiting a receivables account, for the full amount on the date of notification, i.e., the date of contract signature.

In the case of multiyear institutional donor funding or financial contributions, the portion of the multiyear grant reserved for the following years is entered in the “Deferred Income” account at the end of the fiscal year.

Unless the funding agreement indicates specific accounting milestones, income from multiyear grants is recorded on the income statement as expenses eligible under the funding contracts are actually incurred. The portion of the multiyear grant reserved for future expenses is entered in the “Deferred Income” account at the end of the fiscal year.

For operations in foreign currencies, entries for receivables apply the

- historical exchange rate (on the date the funding contract was signed) for the total amount stipulated under the agreement
- monthly exchange rate at the time funds are received

Receivables were converted using the rate at the end of the period (December 31, 2022) and the unrealized exchange gains or losses recorded.

### **3.2 Customer Receivables**

On January 1st, ACF began partitioning to accommodate its for-profit activities. Customer receivables are connected to invoicing in 2022.

See Note 15.

### **3.3 Receivables Acquired through Bequests or Gifts**

Receivables acquired through bequests or gifts for the 2022 fiscal year are detailed below:

(in US Dollars)	Rate = 1,0666	31.12.2021	Increase	Decrease	31.12.2022
Receivables received by bequest		1 375 804	513 630	767 626	1 121 807

They include cash, bank assets, listed financial assets, and OPCVM shares or similar securities. These receivables are settled on the date of receipt of funds or transfer of securities.

In 2022, ACF was the beneficiary of 22 new bequests, totaling \$0.5 million in receivables. The \$0.8 million decrease mainly reflects the settlement of receivables associated with 16 bequests (12 received before 2021, and 4 received in 2022).

### **3.4 Other Receivables**

The “Other Receivables” item is detailed below:

<b>(in US Dollars)</b>	<b>Rate = 1,0666</b>	<b>31.12.2022</b>	<b>31.12.2021</b>
Headquarters debtor suppliers		195 268	279 306
Headquarters social and tax receivables		283 091	108 543
Field partner advances		4 824 055	11 198 498
Income to be received - fundraising		3 231 635	2 717 427
Others		1 740 806	1 126 618
<b>Total other receivables</b>		<b>10 274 854</b>	<b>15 430 392</b>

The volume of other receivables fell by \$5.1 million in 2022 mainly due to the decrease in advances made to ACF partners and suppliers for the implementation of humanitarian programs, valued at \$6.3 million. Advances made to partners—namely, for the Résilac project—fell sharply in 2022 (by \$5.8 million), after the dissolution of a consortium with our partner CARE.

Fundraising receivables total \$3 million (vs. \$2.7 million in 2021).

The “Other” line mostly corresponds to payments made by ACF France on behalf of the ACF SCI and Hulo, two entities created in 2021 in which ACF France holds shares (\$1.5 million in 2022 vs. \$1 million in 2021).

### **3.5 ACF-IN Receivables**

The item “ACF-IN Receivables” corresponds to receivables resulting from economic or financial transactions between ACF and other ACF-IN entities, i.e., ACF USA, ACF UK, ACF Spain, ACF Canada, ACF India, and ACF Germany. These transactions may be of different kinds:

- re-invoicing by ACF France, at cost of purchase, of equipment and supplies acquired through its purchasing department on behalf of another entity
- cross-billing (including sums chargeable to ACF France), at cost, of expatriate personnel contracted with a network entity and made available to another entity for its missions
- receipt of private donations or public grants for countries whose operations are carried out by another member of the network, subject to specific monitoring of the operations concerned
- repayment of institutional donor grants to ACF-IN for the execution of contracts
- receipt of private donations or public grants made by network members for ACF France humanitarian missions
- gifts made by ACF France to another entity in the network to help it develop its humanitarian missions These are integrated into income statement accounts as expenses are incurred.

Note that these accounts only integrate transactions between ACF France and network entities. “Institutional Donor Receivables” accounts for flows related to contracts with institutional donors.

The breakdown of “ACF-IN Receivables” is as follows:

(in US Dollars)	Rate = 1,0666	31.12.2022	31.12.2021	31.12.2020
Receivables on AAH USA		2 826 025	3 853 073	9 300 030
Receivables on AAH UK		444 933	354 061	314 982
Receivables on ACH Spain		12 123 082	9 147 500	3 292 285
Receivables on ACF Canada		370 228	9 376	1 048 413
Receivables on ACF FHF India		232 792	130 886	63 996
Other network receivables		93 639	55 728	25 497
<b>Total Receivables on ACF Network</b>		<b>16 090 699</b>	<b>13 550 624</b>	<b>14 045 203</b>

The volume of ACF-IN receivables grew by \$2.5 million in 2022.

Receivables from ACF Spain increased by \$2.9 million during the fiscal year. They are related to

- the transfer of grants to ACF Spain to cover the execution of institutional donor contracts signed by ACF France (\$11.3 million in 2022, i.e., \$3.3 million more than in 2021) (In 2022, new grants were delegated to ACF Spain, for Venezuela [+ \$1.2 million] and the Lebanese crisis [+ \$1 million]. Contracts also took effect within the scope of the agreement ACF France signed with SIDA, the Swedish International Development Cooperation Agency [+ \$1.2 million].)
- the rebilling of purchases and the provision of personnel (\$0.8 million in 2022, i.e., \$0.3 million less than in 2021)

ACF USA receivables concern

- the difference between the sums transferred by ACF France for the execution of donor contracts signed by ACF France and the expenses actually incurred by ACF USA as at 2022 year-end, amounting to \$2.8 million
- re invoicing of employee pay, logistics purchases, and expenses for ACF-IN multi-entity projects (\$0.9 million)

#### Note 4: Impairment of Assets

Here is the impairment summary table:

(in US Dollars)	Rate = 1,0666	Total as at 31.12.2021	Allocations	Write-backs		Total as at 31.12.2022
				Used provisions	Unused provisions	
Deposits and guarantees		-	-	-	-	-
Loans		-	-	-	-	-
Stocks		9 459	631 765	9 459	-	631 765
Goods received by bequest or donation intended to be yie		15 073	9 599	1 200	-	23 472
Amounts receivable from institutional donors		565 964	22 191	525 542	-	62 613
<b>TOTAL PROVISION FOR DEPRECIATION</b>		<b>590 496</b>	<b>663 555</b>	<b>536 201</b>	<b>-</b>	<b>717 850</b>
Allocations and Write-Backs	- operating	590 496	663 555	536 201	-	717 850
	- Financial	-	-	-	-	-
	- extraordinary	-	-	-	-	-

Allocations in 2022 mostly concern depreciation of inventory in Lyon and Dubai (\$0.7 million).

The write-back of provisions for institutional donor receivables that was recorded in 2022 (\$0.5 million) followed an analysis of old receivables conducted the same year, which led to a write-off of \$0.5 million.

#### Note 5: Marketable Securities

The item "Marketable Securities" consists of liquid money-market mutual funds and a capitalization contract whose maturity corresponds to the portfolio held in France. This portfolio is recognized at acquisition cost and valued using the first-in, first-out method.

The change in value of marketable securities over the last three fiscal years is as follows:

<i>(in US Dollars)</i>	<i>Rate = 1,0666</i>	<b>31.12.2022</b>	<b>31.12.2021</b>	<b>31.12.2020</b>
Marketable securities		4 606 515	4 604 872	4 604 872
		<b>4 606 515</b>	<b>4 604 872</b>	<b>4 604 872</b>

At December 31, 2022, the following breakdown applied to this item:

- medium-term investments (four and five years): \$4.6 million
- open-ended money-market mutual funds, in dollars: \$0.3 million

## Note 6: Liquid Assets

Liquid assets are divided into two items:

- “mission” (i.e., field office) liquid assets
- “headquarters” liquid assets

The breakdown of liquid assets over the last three fiscal years is as follows:

<i>(in US Dollars)</i>	<i>Rate = 1,0666</i>	<b>31.12.2022</b>	<b>31.12.2021</b>	<b>31.12.2020</b>
Bank accounts		16 013 807	15 848 416	14 346 381
Cash Boxes		1 271 548	1 059 449	925 874
<b>Cash at bank and in hand "missions"</b>		<b>17 285 355</b>	<b>16 907 865</b>	<b>15 272 255</b>
Bank accounts		42 566 093	50 915 487	21 791 493
Cash Boxes		192 388	207 440	193 941
<b>Cash at Bank and in Hand "Headquarters"</b>		<b>42 758 481</b>	<b>51 122 927</b>	<b>21 985 434</b>

“Mission” liquid assets consist of the bank account balances and cash holdings held by field offices at December 31, 2022. They rose from \$16.9 million in 2021 to \$17.3 million in 2022.

“Headquarters” liquid assets consist of the bank account balances and cash holdings held by our headquarters at December 31, 2022.

Over the last two years, headquarters liquid assets have increased due to the integration in 2021 of new conditions for advance payments into US government contracts signed by ACF (in 2020, \$22 million; in 2022, \$42 million).

Furthermore, the high volume of donations (\$10 million) received through the Z Event at the end of 2021 made it an exceptional year.

Liquid assets in hard foreign currencies held in France or abroad (bank accounts and cash holdings) were valued using the official rate at December 31, 2022.

Liquid assets in local currencies held abroad (bank accounts and cash) were valued at the official rate or at the local weighted average rate (WAR) in cases where the official rate was not correlated with rates applied locally.



## Note 7: Prepayments

(in US Dollars)	Rate = 1,0666	31.12.2022	31.12.2021
Prepayments		3 371 068	1 914 883
<b>Total prepayments</b>		<b>3 371 068</b>	<b>1 914 883</b>

The increase in prepayments (+\$1.5 million) may be explained by our expanding volumes—and particularly, inventory received in 2023 following purchases in 2022, including nutritional products and medicine (\$1.2 million).

At December 31, 2022, this item was redefined so that certain transactions formerly categorized as prepayments would be recategorized as Other Receivables.

## Note 8: Unrealized Exchange Loss

(in US Dollars)	Rate = 1,0666	31.12.2022	31.12.2021
Foreign exchange differences Assets on receivables and debts		11 678 116	5 749 769
Difference in valuation on financial futures		-	248 021
<b>Foreign exchange Asset</b>		<b>11 678 116</b>	<b>5 997 790</b>

Unrealized exchange loss reflects the revaluation of institutional donor receivables (\$10 million), intercompany receivables (\$0.9 million), and other debts and receivables (\$0.7 million).

## Note 9: Operating Reserves

ACF has two types of reserves:

- its organizational funds, whose purpose is to ensure the sustainability of the organization in the event of sudden funding difficulties
- its reserve fund for organizational projects, intended to fund operational or applied research programs, and to support the development of ACF-IN or its information systems.

Let it be recalled that attendees of the GM on June 26, 2022, decided to allocate the 2021 surplus of \$529,226 as follows:

(in US Dollars)	Rate = 1,0666	As at 31.12.2021 (before allocation of 2021 Results)	Allocation of 2021 Results	of which public generosity	Résultat 2022	of which public generosity	Au 31.12.2022 (before allocation of 2022 Results)
Equity without recovery rights		21 332 000	-	4 397 408			21 332 000
<b>Equity</b>		<b>21 332 000</b>		<b>4 397 408</b>			<b>21 332 000</b>
Applied research		1 144 210	175 989	94 537			1 320 199
Operational Programs		8 088 154	177 248	1 733 968			8 265 401
International development		878 878	-	768 911			878 878
Information Systems Development		2 680 366	175 989	-			2 856 355
<b>Reserves for the entity's project</b>		<b>12 791 608</b>	<b>529 226</b>	<b>2 597 416</b>			<b>13 320 834</b>
<b>Results of the financial year</b>		<b>529 226</b>	<b>529 226</b>	<b>6 994 825</b>	<b>939 668</b>	<b>3 415 788</b>	<b>939 668</b>
<b>TOTAL EQUITY</b>		<b>34 652 834</b>			<b>939 668</b>	<b>3 415 788</b>	<b>33 713 166</b>

## Note 10: Restricted Funds and Carryover Funds

### 10.1 Carryover Funds

The variation in carryover funds is detailed below:

(in US Dollars)	Rate = 1,0666	31.12.2021	Increase	Decrease	31.12.2022
funds carried forward		2 117 191	1 306 698	1 625 652	1 798 237

Carryover funds represent the net future assets that will result when the bequeathed or gifted resource is realized or sold. Their volume is estimated on the basis of information available to ACF at the time of the board's acceptance.

On the basis of a management decision made by the board of directors, carryover funds can later be adjusted in accordance with the observed discrepancies between the management decisions made during their initial integration into the balance sheet and the revaluations of assets and liabilities during the following years. Such adjustments may be made until the resource to be transferred is effectively realized.

These funds are said to be carried over because the action having a financial result, i.e., realization of the resource in question, did not occur by the end of the fiscal year.

The increase in carryover funds may be explained by the acquisition of 22 new bequests during the past year. In addition, 13 bequests, totaling \$0.5 million, were processed in 2022.

Note that no 2022 carryover funds have been allocated.

### 10.2 Restricted Funds

For accounting purposes, restricted funds are treated according to the provisions of ANC Regulation No. 2018-06.

The allocated resources not used at the end of the fiscal year are offset by an expense of the same amount on the application of funds statement (under "Remaining Resources to be Used") and on the income statement (under "Commitments to be Made on Allocated Resources"). These unused funds are then recorded as "restricted funds" on the liabilities side of the balance sheet.

The use—during the following year—of part of these funds generates income on the application of funds statement (under "Carryover of Unused Resources") and on the income statement (under "Carryover of Unused Resources from Previous Fiscal Years") for the amount actually consumed during the fiscal year and results in a decrease, by the same amount, in "restricted funds" on the liabilities side of the balance sheet.

## **Allocation of Restricted Funds**

In 2022, the amount of restricted funds changed as a result of new allocations, on the one hand, and the use of existing funds, on the other. The new allocations come from several sources:

- all donations allocated according to the donors' decision, by country or priority,
- private partnership allocations for specific countries or priorities (e.g., water and sanitation, logistics, and COVID-19)

(in US Dollars)	Rate = 1,0666	01/01/2022	Utilization		Transferts	31/12/2022		
			Increase	Allocation of Funds		Funds Raised	Total Amount	Of which dedicated funds corresponding to projects without expenditure over the last two years
			Fund raising	Expenses		Expenses		
<b>RESTRICTED FUNDS FRANCE</b>								
Restricted funds Afghanistan	669 451	79 547	-	225 737	-	523 261	-	
Restricted funds Bangladesh	28 513	366 910	366 910	27 732	-	782	-	
Restricted funds Burkina Faso	6 525	240 412	159 403	4	-	87 530	-	
Restricted funds Myanmar	95 742	-	-	94 927	-	814	-	
Restricted funds Central African Republic	288 821	370 270	369 316	287 923	-	1 852	-	
Restricted funds Ivory Coast	37 726	432 351	215 480	36 880	-	217 716	-	
Restricted funds The Horn of Africa	-	0	29 771	-	-	29 771	-	
Restricted funds Djibouti	41 844	-	-	41 843	-	1	-	
Restricted funds Indonesia	320	-	-	-	-	320	320	
Restricted funds India	87 272	1 435	-	22 005	-	66 702	-	
Restricted funds Iraq	30 856	-	-	30 856	-	0	-	
Restricted funds Cameroon	1	1 173	-	-	-	1 174	-	
Restricted funds Liberia	86 874	68 476	-	147 001	-	8 349	-	
Restricted funds Madagascar	410 802	353 402	141 721	590 177	-	32 306	-	
Restricted funds Mongolia	6 541	-	-	-	-	6 541	6 541	
Restricted funds Nepal	472	267 290	-	5 737	-	262 025	-	
Restricted funds West Africa	15 468	-	-	7 732	-	7 736	-	
Restricted funds Forgotten populations PARIS	60 176	-	-	-	-	60 176	60 176	
Restricted funds Sahel crisis	191 160	60 594	-	-	-	251 754	251 754	
Restricted funds Sierra Leone	142 780	-	-	140 410	-	2 371	-	
Restricted funds Somalia	91	18 849	-	-	-	18 940	-	
Restricted funds Chad	332 493	-	-	266 569	-	65 925	-	
Restricted funds Yemen	109 554	24 440	24 440	88 635	-	20 918	-	
Restricted funds Zimbabwe	-	-	-	-	-	-	-	
Restricted funds Syrian crisis	0	-	-	-	-	0	0	
Restricted funds Vanuatu	-	-	-	-	-	-	-	
Restricted funds Jordan	32 584	50 130	32 739	13 335	-	36 640	-	
Restricted funds Emergency programs	472 816	112 129	-	264 015	-	320 930	-	
Restricted funds Lake Chad	-	85	-	-	-	85	85	
Restricted funds Ukraine	213	2 995 150	305 962	-	-	2 689 401	-	
Restricted funds Congo	211 671	1 959	-	209 653	-	3 977	-	
Restricted funds Pakistan	50 791	168 486	89 790	5 298	-	124 190	-	
Restricted funds Malawi	11	-	-	-	-	11	11	
Restricted funds Mozambique	3 656	-	-	-	-	3 656	3 656	
Restricted funds Southern Africa	1 280	32	-	-	-	1 312	1 312	
Restricted funds Nigeria	39 948	-	-	-	-	39 948	39 948	
Restricted funds COVID	0	4 018	-	-	-	4 018	-	
Restricted funds Logistics	106 660	-	-	104 740	-	1 920	-	
Restricted funds Wash projet	163 791	235	-	-	-	164 025	-	
Restricted funds Mission France	328 517	494 943	-	236 854	-	586 888	-	
Restricted funds Zevent	10 980 009	-	13 647	5 937 107	-	5 029 255	-	
<b>TOTAL RESTRICTED FUNDS France</b>	<b>15 035 428</b>	<b>6 142 088</b>	<b>1 719 128</b>	<b>8 785 171</b>	<b>0</b>	<b>10 673 217</b>	<b>363 802</b>	
<b>RESTRICTED FUNDS ACF SPAIN</b>								
Restricted funds Guatemala	155	-	-	-	-	155	155	
Restricted funds Mali /Mission	3 263	-	-	-	-	3 263	3 263	
Restricted funds Niger /Mission	1 067	21	-	-	-	1 088	1 088	
Restricted funds Palestine	12 823	283	-	-	-	13 105	13 105	
Restricted funds Philippines	1 013	-	-	-	-	1 013	1 013	
Restricted funds Senegal	247 572	464	-	201 971	-	46 065	-	
Restricted funds Syria	2 698	-	-	-	-	2 698	2 698	
Restricted funds Colombia	1 968	-	-	-	-	1 968	1 968	
Restricted funds Mauritania	128	-	-	-	-	128	128	
Restricted funds Lebanon	29 823	368	-	-	-	30 191	-	
Restricted funds Venezuela	107	-	-	-	-	107	107	
<b>TOTAL RESTRICTED FUNDS SPAIN</b>	<b>300 616</b>	<b>1 136</b>	<b>0</b>	<b>201 971</b>	<b>0</b>	<b>99 780</b>	<b>23 525</b>	
<b>RESTRICTED FUNDS ACF UNITED STATES</b>								
Restricted Funds KENYA	85	-	-	-	-	85	-	
Restricted Funds NIGERIA	-	-	-	-	-	-	-	
Restricted Funds Uganda	1 435	-	-	-	-	1 435	1 435	
Restricted Funds South Soudan	1 639	32	-	-	-	1 671	-	
Restricted Funds Ethiopia	39 880	3 127	-	-	-	43 007	-	
Restricted Funds Haiti	14 736	848	-	-	-	15 584	-	
<b>TOTAL RESTRICTED FUNDS ACF UNITED STATES</b>	<b>57 775</b>	<b>4 007</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>61 782</b>	<b>1 435</b>	
<b>TOTAL RESTRICTED FUNDS</b>	<b>15 393 819</b>	<b>6 147 231</b>	<b>1 719 128</b>	<b>8 987 142</b>	<b>0</b>	<b>10 834 779</b>	<b>388 761</b>	

## Note 11: Provisions for Risks and Charges [*i.e. Liabilities*]

The change in “Provisions for Risks and Charges” since the previous fiscal year breaks down as follows:

(in US Dollars)	Rate = 1,0666	Total as at 31.12.2021	Allocations	Write-backs		Total as at 31.12.2022	
				Used provisions	Unused provisions		
<b>General Financial Risks related to the Activity</b>		<b>11 047 555</b>	<b>6 545 878</b>	<b>1 962 531</b>	<b>5 603 914</b>	<b>10 026 988</b>	
Provision for losses and charges		6 416 191	2 670 410	592 131	2 415 360	6 079 109	
<i>of which ineligible risks</i>		3 944 148	1 286 133	402 210	796 678	4 031 394	
Provision for various risks		4 631 364	3 875 468	1 370 400	3 188 554	3 947 878	
						-	
<b>Currency risk</b>		<b>3 905 967</b>	<b>7 028 228</b>	-	<b>3 904 239</b>	<b>7 029 956</b>	
<b>Provisions for donation expenses</b>		<b>24 177</b>				<b>24 177</b>	
<b>TOTAL PROV° FOR RISKS AND CHARGES</b>		<b>14 953 522</b>	<b>13 574 106</b>	<b>1 962 531</b>	<b>9 508 153</b>	<b>17 081 121</b>	
Allocations and Write-Backs			-	13 574 106	1 962 531	9 508 153	-
			- operating				
			- Financial				
			- extraordinary				

- **Provisions for General Risks Connected to our Activities**

The provisions for “general risks connected to our activities” concern disputes or events related to ACF activity during the fiscal year (allocation) or previous fiscal years (carryover) and likely to generate expenses during subsequent fiscal years. Recording of provisions makes it possible to plan ahead for the financial settlement of identified risks that materialize, and to integrate this settlement into the figures for the fiscal year in which the risk was generated. Provision write-backs then neutralize the subsequent charge when the provision is “used,” or generate “extraordinary” income when the risk does not materialize (unused provision).

The provision for activity-related risks and charges reflects all risks linked to ACF activity. The 2022 allocation amounts to \$2.7 million and essentially consists of

- risks following audits by institutional donors
  - *+\$0.8 million, including allocation in relation to Nigeria audit (+\$0.2 million)*
- tax risks
  - *+\$0.9 million, mostly concerning Yemen (+\$0.3 million)*
- operational risks
  - *+\$1 million, including Jordan (+\$0.5 million)*

The provision for miscellaneous risks essentially corresponds to the \$3.8-million Negotiated Indirect Cost Rate Agreement (NICRA) provision.

The NICRA rate is used to value structural costs charged for contracts with the US government. On signing a contract, the last approved rate is used; then this rate is updated yearly according to the ratio of structural costs to volume of activity for our organization. There is currently a period of two years between the signature of a contract and the final approval of the rate by the US government.

The provision recognized in 2022 therefore covers the amount that ACF France must reimburse to USAID in the event that the contractual NICRA rate exceeds the NICRA rate approved by USAID on the basis of 2022 data.

The write-back recorded in 2022 corresponds to the total for closeouts completed during the year.

- **Provisions for Foreign Exchange Risks**

At the end of 2022, receivables and debts were revaluated using the rate at year-end. The revaluation of institutional donor receivables created an unrealized exchange loss of \$9.9 million at the end of December 2022, for which a provision of \$5.8 million (vs. \$3.3 million in 2021), corresponding to the estimated risk of unrealized losses, was made.

The amount of this provision takes into account:

- operational and financial characteristics of funding agreements, and especially future expenses in the donor's currency, affording natural hedging
- hedging operations active at December 31, 2022, covering future (2023) fund receipt flows

## **Note 12: Liabilities**

### **12.1 Trade Payables and Related Accounts**

Trade payables break down as follows:

<b>(in US Dollars)</b>	<b>Rate = 1,0666</b>	<b>31.12.2022</b>	<b>31.12.2021</b>
Trade Payables		4 863 021	4 750 079
Invoices not received		14 367 159	12 132 958
Other expenses to pay		6 320	-
<b>Total trade payables &amp; related accounts</b>		<b>19 236 501</b>	<b>16 883 036</b>

This item includes payables for purchases linked to our organization's ongoing activity (humanitarian missions, fundraising, and headquarters operations), fixed-asset liabilities, and amounts payable on unreceived invoices for headquarters and field offices.

At December 31, 2022, unreceived invoices for field offices accounted for \$13.1 million (\$11.6 million in 2021) and mostly concern invoices for partner expenses (\$7.8 million in 2022 vs. \$8.9 million in 2021). Unreceived invoices are recorded when ACF has not received approved financial reports from partners.

### **12.2 Debts Linked to Bequests or Gifts**

<b>(in US Dollars)</b>	<b>Rate = 1,0666</b>	<b>31.12.2021</b>	<b>Increase</b>	<b>Decrease</b>	<b>31.12.2022</b>
Debts received by bequest		287 054	6 226	16 575	276 705

At the date of acceptance of bequests and gifts, their liabilities consist of

- debts not settled by the testator or donor before death
- debts attached to the resource and transferred with it to the beneficiary
- all obligations stipulated by the testator or donor that ACF agrees to honor in accepting the bequest or gift

The increase in debt is explained by the receipt of 9 new bequests, tied to \$6K in miscellaneous debts. The \$17K decrease is primarily due to settlement of debts associated with 7 bequests (6 received before 2021, and 1 in 2022).

### **12.3 Taxation and Social Security Debts**

(in US Dollars)	Rate = 1,0666	31.12.2022	31.12.2021
Personnel and related accounts		804 267	648 304
Provision for paid leave		4 323 922	3 887 468
Organizations collecting payroll taxes and related accounts		6 017 490	5 312 730

<b>Taxation and social security debts</b>		<b>11 145 679</b>	<b>9 848 502</b>
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The increase in tax and social security debts (+\$1.3 million) is mainly a result of growing provisions for the paid holidays of headquarters staff (+\$0.4 million) and associated payroll expenses (+\$0.8 million).

#### **12.4 Other Debts**

(in US Dollars)	Rate = 1,0666	31.12.2022	31.12.2021
Partners - Donor grants donated		688 966	1 343 437
Expenses to pay		33 267	376 768
Missions outstanding (SWAPS)		247 183	728 989
Others		12 204	81 164
<b>Total other debts</b>		<b>981 621</b>	<b>2 530 359</b>

The “Donor grants” line concerns grants transferred to partners in the implementation of operational programs. There was a decrease in volume because ACF was further ahead on fund transfers with respect to its partners in 2022.

#### **12.5 ACF-IN Debts**

(in US Dollars)	Rate = 1,0666	31.12.2022	31.12.2021	31.12.2020
Dues to AAH USA		1 028 140	2 190 649	10 332 788
Dues to AAH UK		569 048	449 587	929 618
Dues to ACH Spain		1 994 146	1 632 513	2 131 150
Dues to ACF Canada		484 711	327 271	940 319
Dues to ACF FHF India		-	37 077	-
Others dues to ACF Network		198 777	-	-
<b>Total Dues to ACF Network</b>		<b>4 274 821</b>	<b>4 637 096</b>	<b>14 333 874</b>

ACF-IN (Canada, Germany, Spain, UK, US) debts result from

- participation in operating expenses and administrative expenses for the exchange of country affiliations
- cross-billing, at cost, of expatriate personnel under contract with a network entity and made available to ACF for its missions

Note that this item only integrates financial flows between ACF France and the other members of the network; debts tied to management of contracts with institutional donors appear as Institutional Donor Advances.

ACF-IN debts are stable, totaling \$4 million in 2022.

Debts to ACF Spain are related to current transactions between ACF France and ACF Spain, i.e., to the

- difference between the sums transferred by ACF France for the execution of donor contracts signed by ACF France and the expenses actually incurred by ACF Spain as at 2022 year-end, amounting to \$1.6 million

- re-invoicing of employee pay, logistics purchases, and expenses for ACF-IN multi-entity projects, for a total of \$0.3 million

## 12.6 Debt Due Dates

(in US Dollars)	Rate = 1,0666	Total as at 31.12.2022	Timeliness	
			< 1 an	> 1 an
Trade payables & Related Accounts		19 236 501	19 236 501	
Liabilities related to bequests or donations		276 704	6 226	270 478
Taxation and social security debts		11 145 679	11 145 679	
Other debts		981 620	981 620	
Debts related to ACF International Network		4 274 821	2 860 037	1 414 784
<b>Total</b>		<b>35 915 324</b>	<b>34 230 062</b>	

Debts to ACF-IN entities whose due dates exceed a year specifically concern

- debt to ACF Spain for three projects launched in 2020 (\$1.2 million)
- debt to ACF USA for one project launched in 2020 (\$0.4 million)

## 12.7 Hedging Instruments

Since 2021, ACF has adopted instruments covering cash receipts expected from institutional donors in the main currencies (USD, GBP, and SEK).

The hedging strategy implemented is based on solid protection for up to one year, through forward sales or purchases, spot sales or purchases, and zero-cost symmetric tunnel options.

For accounting purposes, the hedging instruments adopted are treated according to

- the principle of symmetry between recognition of the hedged operation (receipt of receivables) and the effect of hedging (gain or loss associated with hedging operation)
- the exchange rate on the day the receivable is recorded and at the date of closing, all receivables being revaluated at the rate of the closing date, with a corresponding unrealized exchange gain or loss. Unrealized exchange losses lead to the establishment of a provision for risks.
- Some foreign-currency receivables are linked to hedging instruments (according to currency and maturity date) such as those described above; others benefit from “natural” hedging, as when future expenses in the same currency are expected at similar dates of maturity.
- In such cases, the provision established only hedges against remaining risk.
- Unrealized exchange losses related to receivables hedged by derivatives or future expenses in the same currency, as described above, are kept on the balance sheet without provision for risks and liabilities.
- For accounting purposes, assigned hedging instruments are treated in the same way, with revaluation differences integrated into the balance sheet at closing.
- When hedging operations and flows are unwound, change rate effects related to the hedging instrument and the hedged element are integrated into operating results.
- When hedging instruments are not assigned to receivables, they are considered to be
  - either means of protecting future receivable flows, in which case they fall under off-balance sheet commitments
  - or excess hedging not assigned to future foreign-currency receivable flows, in which case they are revaluated on the balance sheet and are the object of a provision for unrealized loss (on December 31, 2022, hedging instruments for open positions of receivables were



revaluated and differences were treated as financial instruments matched by an adjusting account)

### Note 13: Deferred Income

(in US Dollars)	Rate = 1,0666	31.12.2022	31.12.2021
Deferred income		295 729 625	244 117 191
<b>Total other receivables</b>		<b>295 729 625</b>	<b>244 117 191</b>

Institutional funding agreements that may be considered “grants,” together with financial contributions not associated with any suspensive clause, are credited to an income account, while debiting a receivables account, for the full amount on the date of notification, i.e., the date on which the relevant agreement was signed.

In the case of funding by institutional donors or multiyear financial contributions, the fraction of the multiyear grant linked to future fiscal years is entered into a “Deferred Income” account at year-end. Income from multiyear grants is recorded on the income statement as expenses eligible under the funding contracts are actually incurred.

Unless the funding agreement indicates specific accounting milestones, income from multiyear grants is recorded on the income statement as expenses eligible under the funding contracts are actually incurred. The portion of the multiyear grant reserved for future expenses is entered in the “Deferred Income” account at the end of the fiscal year.

### Note 14: Unrealized Exchange Gain

(in US Dollars)	Rate = 1,0666	31.12.2022	31.12.2021
Foreign exchange liability		18 714 927	9 178 667
Difference in valuation on financial futures		730 781	-
<b>Foreign exchange liability</b>		<b>19 445 708</b>	<b>9 178 667</b>

The increase in unrealized exchange gains reflects the revaluation of institutional donor receivables.

In 2021, ACF set up hedging instruments allowing it to reduce the risk associated with receivables in foreign currencies existing at December 31, 2022.

Differences in the valuation of hedging instruments reflect the revaluation of those active at December 31, 2022, and maturing in 2023.

### Note 15: Partitioning

On January 1, 2022, ACF began partitioning off its for-profit activities. These partitioned activities include

- partner-product operations begun in 2022
- sports events and challenges
- LINK logistics management software development, with costs being re invoiced

In accordance with the general rules for the preparation and presentation of annual financial statements applicable to nonprofits and defined by ANC Regulation No. 2018-06 of December 5, 2018, a balance sheet and an income statement for these for-profit activities were produced on December 31, 2022.

We did not produce an opening balance sheet given the low impact on activity.

A total of \$1,209,322 is shown on the balance sheet and breaks down as follows:

<b>Balance sheet - Assets</b>		
<i>(in US Dollars)</i>	<i>Rate = 1,0666</i>	<i>31.12.2022</i>
<b>FIXED ASSETS</b>		
-		
<b>TOTAL I.</b>		
<b>CURRENT ASSETS</b>		
Receivable		377 735
Cash		818 073
Prepayments		13 514
<b>TOTAL II.</b>		<b>1 209 322</b>

<b>Balance sheet - Liabilities</b>		
<i>(in US Dollars)</i>	<i>Rate = 1,0666</i>	<i>31.12.2022</i>
<b>ASSOCIATIVE FUNDS</b>		
Intra-entity transactions		778 618
Profit/Deficit	-	99 526
<b>TOTAL I.</b>		<b>679 092</b>
<b>DEBTS</b>		
Trade payables & related accounts		146 670
Taxation and social security debts		383 559
<b>TOTAL IV.</b>		<b>530 229</b>

<b>TOTAL LIABILITIES (I+ II+ III+ IV+ V)</b>		<b>1 209 322</b>
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Note 1: No fixed assets were assigned to the for-profit partition.

Note 2: The other assets and liabilities consist of

- balance sheet items directly connected to for-profit activities (customer receivables and VAT)
- receivables and debts concerning the combined activities of our organization and assigned to the for-profit partition in proportion to the time spent by headquarters staff on for-profit activities

These activities resulted in a deficit of \$100K.

<b>INCOME STATEMENT</b>		
<i>(in US Dollars)</i>	<i>Rate = 1,0666</i>	<i>2022</i>
Sales of services		1 277 977
<b>OPERATING INCOME</b>		<b>1 277 977</b>
Purchases of goods, other purchases and external charges		815 495
Taxes, duties and similar prepayments		49 793
Personnel costs		510 529
Other charges		1 686
<b>OPERATING CHARGES</b>		<b>1 377 502</b>
<b>I. OPERATING RESULT</b>	-	<b>99 526</b>
<b>II. FINANCIAL RESULT</b>		-
<b>III. CURRENT RESULT before tax (I + II)</b>	-	<b>99 526</b>
<b>IV. EXTRAORDINARY INCOME</b>		-
Total income		1 277 977
Total expenses		1 377 502
<b>SURPLUS OR DEFICIT (III + IV)</b>	-	<b>99 526</b>

Operating income comes from the sale of services—and in particular, from the ACF Challenge (\$0.6 million).

Operating expenses consist of

- all direct expenses generated by our for-profit activities
- combined expenses assigned to the for-profit partition in proportion to the time spent by headquarters staff on for-profit activities

## Note 16: Off-Balance Sheet Commitments

As a reminder, the commitments given or received correspond to rights and obligations of ACF at December 31, 2022, that are not the object of accounting entries and that, when honored, impact the organization's net assets.

### Commitments Given:

Given the average age of ACF employees, the impact of pension provisions is considered negligible and has not been calculated.

As a guarantee for two building improvement loans granted to the ACF SCI—one for an initial amount of \$1,860,684, to be reimbursed to BNP Paribas by 2043, and another for an initial amount of \$2,411,049 to be reimbursed to Société Générale, also by 2043—the nonprofit organization Action contre la Faim agreed to pledge up to \$4,457,801 from its SPIRICA capitalization contract, broken down as follows

- \$2,046,752 for BNP Paribas (i.e., 110% of loan as guarantee)
- \$2,411,049 for Société Générale.

### Commitments Received:

ACF Italy pledge of \$1 million, of which \$0.9 million has been transferred to ACF France.

### Hedging Instruments

The nominal sums of instruments acquired on the market at December 31, 2022, are SEK 54.7 million, GBP 7.4 million, and USD 29.5 million, which break down as follows:

Direction	Type of operation	Underlying nature	Amount (MSEK)	Market value (USD)
Sale	SWAP	Future receipts	14,382	9 613,01
Sale	sale term	Future receipts	12,5	33 142,16
Sale	sale term	Future receipts	12,5	23 433,42
Sale	sale term	Future receipts	15	12 419,35
Sale	SWAP	Future receipts	0,3	- 71,41
			<b>54,7</b>	<b>78 537</b>

Direction	Type of operation	Underlying nature	Amount (MSEK)	Market value (USD)
Sale	Term	Receivables	0,750	76
Sale	SWT	Receivables	0,210	794
Sale	SWT	Receivables	0,193	2 436
Sale	Term	Receivables	1,000	16 669
Purchase	Put	Receivables	0,750	15 307
Sale	Call	Receivables	0,750	- 3 310
Sale	Term	Receivables	0,750	17 965
Purchase	Put	Receivables	0,500	7 754
Sale	Call	Receivables	0,500	- 3 015
Sale	Term	Receivables	0,500	17 187
Sale	Term	Receivables	0,500	8 600
Purchase	Put	Receivables	0,500	13 670
Sale	Call	Receivables	0,500	- 3 278
			<b>7,4</b>	<b>120 503</b>

Direction	Type of operation	Underlying nature	Amount (MSEK)	Market value (USD)
Sale	Term	Receivables	2,5	187 723
Sale	Term	Receivables	1,5	25 234
Sale	Term	Receivables	2,5	220 874
Purchase	Put	Receivables	1,5	13 443
Sale	Call	Receivables	1,5	- 3 791
Sale	Term	Receivables	1,5	30 365
Sale	Term	Receivables	1	6 039
Purchase	Put	Receivables	2,5	15 950
Sale	Call	Receivables	2,5	- 13 272
Purchase	Put	Receivables	2,5	47 089
Sale	Call	Receivables	2,5	- 16 177
Sale	Term	Receivables	2,5	10 370
Purchase	Put	Receivables	2,5	28 448
Sale	Call	Receivables	2,5	- 20 554
			<b>29,5</b>	<b>531 741</b>

Note that, at December 31, 2022, no SEK hedging instruments in place were assigned to any receivables. These instruments hedged future receivable flows (receipts in April 2023 totaling SEK 281.5 million).

## Note 17: Voluntary Contributions In Kind

The only products valued were those delivered in 2022 for which proof of delivery exists in the form of a dated delivery note and for which a verifiable price has been

- provided by the donor
- established on the basis of an ACF procurement file—concerning the same products and the same period that donations were received—that was prepared by a field office or by the purchasing team at headquarters, applying current purchasing procedures acceptable to institutional donors
- established on the basis of a local or international quotation if the product is not available in the country

When the two conditions of proof of delivery and verifiable price have been met, donations in kind are valued. If any condition is not met, they are not valued.

In 2022, ACF valued the work performed by volunteers using a log recording the

- roles of volunteers (e.g., board director, departmental delegate, volunteer advisor, and headquarters or field office volunteer)
- number of volunteers declared by ACF departments and delegations
- events requiring volunteer assistance, monitored by departments at headquarters
- number of hours allocated for events, based on experience ACF departments have of each event
- daily cost based on ACF salary scale

The breakdown by country (for the field) and by department (for headquarters) for these two types of contributions is as follows:

(in US Dollars)	Rate = 1,0666	2022	2021
<b>Contributions in kind for missions</b>		<b>4 787 785</b>	<b>3 794 673</b>
Afghanistan		868 402	-
Bangladesh		685 430	2 820 443
Myanmar		575 550	317 357
Democratic Republic of Congo		1 605 158	425 856
Cameroon		24 304	39 285
Nigeria		-	134 674
Pakistan		1 028 940	-
Chad		-	16 058
Zimbabwe		-	40 999
<b>Contributions in kind for the headquarters</b>		<b>1 265 287</b>	<b>1 348 462</b>
<b>Volunteering at headquarters</b>		<b>996 738</b>	-
<b>Total In-Kind Contributions</b>		<b>7 049 810</b>	<b>5 143 135</b>

## Note 18: Information on Staff Numbers and Remuneration

- **Workforce, Average Age, and Length of Service**

Changes in the workforce and the breakdown by category are as follows:

Average staff	2022	2021
Total Employees at the French headquarters	403	337
Total Expatriates in ACF France Missions	284	284
Total Local Staff in ACF France Missions	4125	3770

Excluding work-study contracts, trainee conventions and volunteers

The average age and length of service for employees in France or expatriates are as follows:

<b>Average Employees Age as at December 31</b>	<b>2022</b>	<b>2021</b>
------------------------------------------------	-------------	-------------

Total Employees at the French headquarters	39.2	36.3
Expatriates in ACF France Missions	40.2	39.2

<b>Seniority as at December 31</b>	<b>2022</b>	<b>2021</b>
------------------------------------	-------------	-------------

Total Employees at the French headquarters	4.5	3.8
Expatriates in ACF France Missions	1.2	1.1

- **Remuneration at Headquarters**

At December 31, the monthly average (including the 13th month) of gross salaries at headquarters was as follows:

<b>The average monthly gross salaries as at December 31 (including the 13th month salary) at the headquarters were as follows:</b>	<b>2022</b>	<b>2021</b>
------------------------------------------------------------------------------------------------------------------------------------	-------------	-------------

10 highest salaries	\$7 092	\$6 930
10 lowest salaries	\$2 899	\$2 864
The highest salary	\$9 116	\$8 762
The lowest salary	\$2 575	\$2 550
Average salary	\$4 154	\$4 084

Excluding work-study contracts

	<b>2022</b>	<b>2021</b>
--	-------------	-------------

Gross Annual Salary Paid to the three highest executives	\$287 901	\$280 851
----------------------------------------------------------	-----------	-----------

\* including annual leave payments and time savings accounts

Employees do not receive any ancillary remuneration such as staff incentives or profit sharing and do not enjoy any in-kind benefits.

The members of the executive committee receive the highest remuneration from the organization. While the president and the members of the board of directors do not receive any remuneration from the organization, they are entitled to the reimbursement of their job-related expenses according to current procedures.

The amount of professional expenses reimbursed by the organization to members of the executive committee for the 2022 fiscal year is \$20K (vs. \$9K in 2021). The amount of expenses reimbursed by the organization to directors for the same fiscal year amounts to \$14K (as in 2021). Expenses were higher in 2022 because work-related trips resumed after the end of the COVID-19 crisis.

## Note 19: Statutory Auditor's Fees

Statutory audit fees were paid to the statutory auditor in 2022. The fees were as follows:

- Statutory audit fees: \$96K, excl. tax.

## Note 20: Proposed Allocations Given 2022 Results

(in US Dollars)	Rate = 1,0666	As at 31.12.2022 (before allocation of 2022 Results)	Allocation of 2022 Results Decrease in equity	Transfer of associative funds to Reserves	As at 31.12.2022 (After allocation of 2022 Results)
<b>Associative funds</b>		<b>21 332 000</b>	<b>0</b>	<b>0</b>	<b>21 332 000</b>
	<i>Of which PG</i>	0	2 855 051	0	0
<b>Reserve funds for the Associative Project</b>		<b>13 320 834</b>	<b>2 480 045</b>	<b>1 540 377</b>	<b>12 381 166</b>
- Applied research		1 320 200	104 527	167 707	1 383 380
	<i>Of which PG</i>	0	104 527	0	0
- Operational Programs		8 265 401	456 209	519 390	8 328 583
	<i>Of which PG</i>	0	456 209	0	0
- International development		878 878	833 195	853 280	898 963
	<i>Of which PG</i>	0	0	0	0
- Information Systems Development		2 856 355	1 086 114	0	1 770 240
	<i>Of which PG</i>	0	0	0	0
<b>Retained earnings</b>		<b>0</b>			<b>0</b>
<b>Financial year results</b>		<b>34 652 834</b>	<b>2 480 045</b>	<b>1 540 377</b>	<b>33 713 166</b>
<b>Results of the financial year</b>		-939 668			0
<b>TOTAL EQUITY CAPITAL</b>		<b>33 713 166</b>			<b>33 713 166</b>

Donations from the General Public Donations from the General Public

***Income Statement with Source and Use of Funds (CROD) and Application of Funds Statement (CER), 2021–2022***



## **NOTES ON C.R.O.D. AND C.E.R.**

### **PART 1—GENERAL**

- With the implementation of ANC Regulation No. 2018-06 of December 5, 2018, amended, the financial report includes the following:
  - the CROD, which summarizes the revenues and expenses of the organization
  - the CER, detailing the use of donations from the general public (now including corporate donations in addition to donations and bequests from individuals), which the CROD table shows in the columns bearing the heading “Of Which, Donations from General Public”
- The CROD and the CER are prepared in accordance with elements of the income statement to provide the following information:
  - for the CROD,
    - comprehensive information on all revenues and expenses (left columns) for the fiscal year
    - allocation by use of publicly donated resources and tracking of resources donated before the fiscal year in question (following columns), in accordance with the methods presented below (Part 3) and approved by the ACF board of directors
  - for the CER, the same information is provided, but only for donations from the general public, while indicating the portion of donations included among the liabilities of the organization

Based on the organization’s cost accounting, expenses and uses are broken down into three categories of resource use: Humanitarian Missions, Fundraising Expenses, and Operating Costs. This breakdown was approved by the ACF board of directors.

- The vast majority of costs are allocated directly to one of the categories on the basis of cost accounting. Thus, direct costs are allocated to the relevant services and activities.
- Nevertheless, certain expenditures are linked to actions associated with more than one category of expenses (i.e., resource use). In such cases, these indirect expenses are broken down into the different categories. This breakdown concerns the following expenses:
  - The costs of monitoring, administrative management, and recruitment of human resources at headquarters are broken down into the different categories according to the number (provided for by the annual budget) of permanent staff at the headquarters directly associated with each category of resource use.
  - Half of the costs associated with accounting management and the development of financial procedures and tools are attributed to operational support, and half to operating expenses.
  - The costs of the Logistics, Human Resources, Administrative and Financial, Communication, and Development Departments are broken down into the different categories according to the number (provided for by the annual budget) of permanent employees in the departments concerned that are associated with each type of resource use.
  - Headquarters overhead (rent, utilities, maintenance, security guards, cleaning, photocopiers, postage, etc.) are broken down into the various categories according to the number (provided for by the annual budget) of permanent headquarters employees associated with each type of resource use.

As the Race against Hunger has an educational purpose, raising children’s awareness about world hunger, half of its associated expenses are recorded as expenditures for increasing public awareness and half as fundraising expenses. The same applies to delegation activity expenses, which serve the dual purpose of fundraising and raising awareness about ACF’s missions.

### **PART 2— INCOME STATEMENT WITH SOURCE AND USE OF FUNDS, 2021–2022**

INCOMES AND EXPENDITURES BY ORIGIN AND DESTINATION  (in US Dollars) <span style="float: right;">Rate = 1,0666</span>		2022 FINANCIAL YEAR		2021 FINANCIAL YEAR	
			Of which Public Generosity		Of which Public Generosity
		<b>TOTAL</b>		<b>TOTAL</b>	
<b>INCOMES BY ORIGIN</b>					
<b>1 - INCOME RAISED FROM THE GENERAL PUBLIC</b>		<b>50 290 529</b>	<b>50 290 529</b>	<b>57 090 484</b>	<b>57 090 484</b>
1.1 - CONTRIBUTION WITHOUT CONSIDERATION		8 383	8 383	9 316	9 316
<b>1.2 - DONATIONS, BEQUESTS AND SPONSORSHIP</b>		<b>48 983 399</b>	<b>48 983 399</b>	<b>53 608 381</b>	<b>53 608 381</b>
- Manual Donations		45 500 976	45 500 976	45 810 827	45 810 827
- Bequests, donations and life insurance		2 448 522	2 448 522	2 063 078	2 063 078
- Sponsorship		1 033 902	1 033 902	5 734 476	5 734 476
<b>1.3 - OTHER INCOME RELATING TO APPEALING FOR PUBLIC DONATIONS</b>		<b>1 298 746</b>	<b>1 298 746</b>	<b>3 472 787</b>	<b>3 472 787</b>
<b>2 - RESOURCES NOT RELATED TO THE GENEROSITY OF THE PUBLIC</b>		<b>16 737 260</b>		<b>12 371 298</b>	
2.1 - CONTRIBUTION WITH CONSIDERATION		0		0	
2.2 - CORPORATE SPONSORSHIP		0		0	
2.3 - FINANCIAL CONTRIBUTION WITHOUT CONSIDERATION		3 190 435		3 131 606	
2.4 - OTHER INCOMES NOT RELATED TO PUBLIC GENEROSITY		13 546 825		9 239 692	
<b>3 - GRANTS AND OTHER PUBLIC CONTRIBUTIONS</b>		<b>271 826 075</b>		<b>225 203 588</b>	
<b>4 - WRITING-BACK OF PROVISIONS</b>		<b>12 006 884</b>		<b>15 058 642</b>	
<b>5 - USE OF PREVIOUS DEDICATED FUNDS</b>		<b>8 987 142</b>	<b>8 987 142</b>	<b>3 387 370</b>	<b>3 387 370</b>
<b>TOTAL</b>		<b>359 847 890</b>	<b>59 277 671</b>	<b>313 111 381</b>	<b>60 477 854</b>
		<b>TOTAL</b>		<b>TOTAL</b>	
<b>EXPENDITURES BY DESTINATION</b>					
<b>1 - SOCIAL MISSIONS</b>		<b>304 302 092</b>	<b>41 281 017</b>	<b>260 544 315</b>	<b>37 003 399</b>
1.1 - CARRIED OUT IN FRANCE		4 574 667		4 072 286	
Actions carried out by the organization		4 574 667		4 072 286	
Payments to a central organization or to other organizations operating in France		0		0	
1.2 - CARRIED OUT ABROAD		299 727 425		256 472 029	
Actions carried out by the organization		232 740 900		234 981 611	
Payments to a central organization or to other organizations operating in France		66 986 525		21 490 418	
<b>2 - FUNDRAISING COSTS</b>		<b>18 702 138</b>	<b>17 513 229</b>	<b>16 980 508</b>	<b>16 658 216</b>
2.1 - PUBLIC GENEROSITY CALL FEES		17 054 881	17 054 881	16 225 445	
2.2 - OTHER RESOURCES RESEARCH EXPENSES		1 647 257	458 348	755 063	
<b>3 - OPERATING COSTS</b>		<b>19 755 882</b>	<b>0</b>	<b>11 247 548</b>	<b>0</b>
<b>4 - DEPRECIATION, AMORTIZATION AND PROVISIONS</b>		<b>13 599 344</b>		<b>10 609 718</b>	
<b>5 - INCOME TAX</b>		<b>0</b>		<b>0</b>	
<b>6 - RETURNS IN DEDICATED FUNDS FOR THE FINANCIAL YEAR</b>		<b>4 428 103</b>	<b>3 899 213</b>	<b>13 200 066</b>	<b>13 200 066</b>
<b>TOTAL</b>		<b>360 787 558</b>	<b>62 693 459</b>	<b>312 582 155</b>	<b>66 861 680</b>
<b>SURPLUS OR DEFICIT</b>		<b>-939 668</b>	<b>-3 415 787</b>	<b>529 225</b>	<b>-6 383 827</b>

The following changes apply for 2022:

- (1) In 2021, line 1.3, for other income related to donations from the general public, took into account donations received during events such as the Race against Hunger or the "Je déj', je donne" operation. For 2022, such donations are categorized as informal donations (*dons manuels*). Only funds making up a share of donations from the general public for the ACF network are included on line 1.3.
- (2) In 2021, expenditures of ACF partner organizations based at ACF France country offices were recorded under "Actions carried out by the organization." Only ACF network activity was recorded under "Payments to a central organization or to other organizations operating abroad." For 2022, all expenses incurred abroad by ACF France partners are recorded under the latter heading.

B - VOLUNTARY CONTRIBUTIONS IN KIND  (in US Dollars)      Rate = 1,0666	2022 Financial year		2021 Financial year	
		Of which Public Generosity		Of which Public Generosity
<b>INCOMES BY ORIGIN</b>				
<b>1 - VOLUNTARY CONTRIBUTIONS RELATED TO THE PUBLIC GENEROSITY</b>	<b>2 259 498</b>	<b>2 259 498</b>	<b>1 348 463</b>	<b>1 348 463</b>
- Volunteering	1 010 322		88 213	
- Benefits in kind	1 249 175		1 260 249	
- Donations in kind	0		0	
<b>2 - VOLUNTARY CONTRIBUTIONS NOT RELATED TO THE PUBLIC GENEROSITY</b>	<b>0</b>		<b>0</b>	
<b>3 - PUBLIC AID IN KIND</b>	<b>4 790 311</b>	<b>2 527</b>	<b>3 794 672</b>	
- Benefits in kind				
- Donations in kind				
<b>TOTAL</b>	<b>7 049 809</b>	<b>2 262 025</b>	<b>5 143 135</b>	<b>1 348 463</b>
<b>EXPENDITURES BY DESTINATION</b>				
<b>1 - VOLUNTARY CONTRIBUTIONS TO SOCIAL MISSIONS</b>	<b>6 162 975</b>	<b>1 375 191</b>	<b>4 895 035</b>	<b>1 100 362</b>
- Carried out in France	1 375 191	1 375 191	1 100 362	1 100 362
- Carried out abroad	4 787 784		3 794 672	
<b>2 - VOLUNTARY CONTRIBUTION TO FUNDRAISING</b>	<b>710 457</b>	<b>710 457</b>	<b>248 100</b>	<b>248 100</b>
<b>3 - VOLUNTARY CONTRIBUTION TO OPERATING COSTS</b>	<b>176 376</b>	<b>176 376</b>	<b>0</b>	<b>0</b>
<b>TOTAL</b>	<b>7 049 809</b>	<b>2 262 025</b>	<b>5 143 135</b>	<b>1 348 463</b>

## A—2022 INCOME

Per Article 432-9 of ANC Regulation No. 2018-6, a breakdown of donations from the general public is given below and takes into account whether donors wished them to be used for specific projects.

Incomes restricted by the third-party funder to a defined project and Non-Restricted Incomes (in US Dollars)      Rate = 1,0666	Restricted	Non-Restricted	Total
Manual donations	4 174 396	41 326 580	45 500 976
Bequests, donations and life insurance		2 448 522	2 448 522
Sponsorship	425 639	608 262	1 033 901
Other income relating to appealing for public donations	812 516	486 230	1 298 747
<b>Public Generosity</b>	<b>5 412 551</b>	<b>44 869 594</b>	<b>50 282 146</b>

### A.1—DONATIONS FROM GENERAL PUBLIC

This income includes all donations from businesses (i.e., corporate donations) and individuals.

#### A.1.1—Non—Quid Pro Quo Membership Dues

This section concerns fees for becoming a member of our organization, which totaled \$8,383 in 2022.

#### A.1.2—Donations, Bequests, and Corporate Donations

##### A.1.2.1 Donations

(in US Dollars)	Rate = 1,0666	2022	2021
<b>Sponsorship and partnerships - Non restricted</b>		<b>41 326 580</b>	<b>35 985 886</b>
<b>Sponsorship and partnerships - Restricted</b>		<b>4 174 396</b>	<b>9 824 941</b>
<b>Other private funds</b>		<b>45 500 976</b>	<b>45 810 827</b>

As of 2022, this item includes all private donations from individuals received via direct debt, check, or transfer; at events such as the Race against Hunger; or through solidarity campaigns such as “Je déj’, je donne.”

In 2021, Z Event raised over \$7 million in donations from individuals. If we ignore that fundraising event in 2021, the volume of donations collected in 2022 was actually 7% higher.

In 2022, earmarked donations were mostly related to the war in Ukraine.

#### A.1.2.2 Bequests

Per Article 431-8 of ANC Regulation No. 2018-06, the sum for bequests (both on the CROD and the income statement) to consider is \$2,449K, which may be broken down into the following components for accounting purposes:

	2022	2021
	(in US Dollar)	(in US Dollar)
	Rate = 1,0666	Rate = 1,0666
<b>Income</b>		
Amount received for life insurance	826 412	933 985
Amount of the section "Bequests or donations" defined in article 213-9	1 334 102	1 429 114
Selling price of goods received by bequest or donations intended to be sold	869 574	508 768
write-backs of depreciations of assets received by bequest or donations intended to be sold		
Use of deferred funds related to bequests or donations	1 625 652	1 097 888
<b>Expenditures</b>		
Net book value of goods received by bequest or donations intended to be sold	890 920	506 786
Depreciation of assets received by bequest or donations intended to be sold	9 599	960
Carryover in deferred funds related to bequests or donations	1 306 698	1 398 932
<b>Balance of the section</b>	<b>2 448 523</b>	<b>2 063 078</b>

#### A.1.2.3 Corporate Donations

(in US Dollars)	Rate = 1,0666	2022	2021
<b>Corporate philanthropy and sponsorships – Non-Restricted</b>		<b>608 262</b>	<b>1 767 393</b>
<b>Corporate philanthropy and sponsorships – Restricted</b>		<b>425 639</b>	<b>3 967 083</b>
<b>Other private funds</b>		<b>1 033 901</b>	<b>5 734 476</b>

There are two main reasons for the decrease observed in 2022: First, the ACF Challenge is no longer an event for collecting corporate donations but rather a for-profit activity. Second, in 2021 there was Z Event, which generated nearly \$3,053K in corporate donations for our missions.

Finally, as of 2022, funds received through foundations (\$721K) are recorded as non–quid pro quo financial contributions.

#### A.1.3—Other Income Related to Appeals for Donations from General Public

This now only corresponds to funds donated by the general public internationally and transferred to us by the ACF network. They amount to \$1,299K, including \$812K earmarked for ACF action in response to the Ukrainian crisis.

## A.2—INCOME NOT LINKED TO DONATIONS FROM GENERAL PUBLIC

**A.2.1—Quid Pro Quo Membership Dues** Not applicable

**A.2.2—Corporate Sponsorship** Not applicable

**A.2.3—Non—Quid Pro Quo Financial Contributions**

This category involves funds from foundations and excludes transfers by ACF-IN of donations from the general public.

They total \$3,190K for 2022 (vs. \$3,132K in 2021).

### A.2.4—Other Income Not Linked to Donations from General Public

(in US Dollars)	Rate = 1,0666	2022	2021
<b>Other income allocated to Social Missions</b>		<b>4 213 857</b>	<b>5 752 049</b>
<b>Other income non-allocated to Social Missions</b>		<b>8 421 299</b>	<b>3 290 096</b>
<b>Extraordinary Income</b>		<b>911 669</b>	<b>197 548</b>
<b>Total Other Income</b>		<b>13 546 825</b>	<b>9 239 692</b>

“Other Income” includes resources not associated with the seeking of public or private funds. It is divided into three groups:

- other income from humanitarian missions, which includes
  - o foreign exchange gains and income recorded for field offices
  - o reimbursement of expenses associated with humanitarian missions (for example, expatriated personnel working for other ACF-IN entities [see A.1.2])
- other income not allocated to humanitarian missions and that mainly consists of
  - o foreign exchange gains and hedging operations by headquarters
  - o reimbursements of expenses by third parties (as by the network for the IDRU [see A.2.2])
- extraordinary income

## A.3—Grants and Other Public Aid

“Grants and Other Public Aid” includes all resources obtained from public institutions, including the European Union, the United Nations, and national governments.

Grants can be received by ACF France headquarters or directly by field offices.

<b>(in US Dollars)</b>	<b>Rate = 1,0666</b>	<b>2022</b>	<b>2021</b>
European Union - ECHO		45 431 300	27 020 591
European Union - DEVCO		10 325 442	27 697 702
United Nations - UNICEF		8 373 416	6 524 331
United Nations - Others		10 223 806	9 590 934
American Government		76 892 806	53 362 215
French Government		25 302 000	24 335 902
Swedish Government		38 995 932	34 150 737
British Government		23 866 639	19 237 250
Canadian Government		11 985 244	7 970 224
Swiss Government		1 700 373	2 169 175
German Government		11 746 745	8 356 667
Dutch Government		1 448 291	319 922
Irish Government		2 712 125	1 946 674
Other Governments and miscellaneous Institutional Donors		2 821 955	2 521 263
<b>Total Grants and other public aid</b>		<b>271 826 075</b>	<b>225 203 588</b>

The amount of funds received by ACF from government or institutional donors grew noticeably (+\$46.6 million) from 2021 to 2022, paralleling the increase in our volume of operations over the same period. ACF is primarily financed through American cooperation funds, whose volume rose from \$53 million to \$77 million over the period, while European funding (emergency and development) largely remained stable. However, it should be noted that ECHO increased its contribution by \$18 million—for Afghanistan and Chad in particular—while the share of the EU Directorate-General for International Cooperation and Development (DEVCO) has clearly shrunk, as multiyear cycles have come to an end or Europe has reduced support in certain areas. Countries for which DEVCO funding has decreased include Iraq and Pakistan.

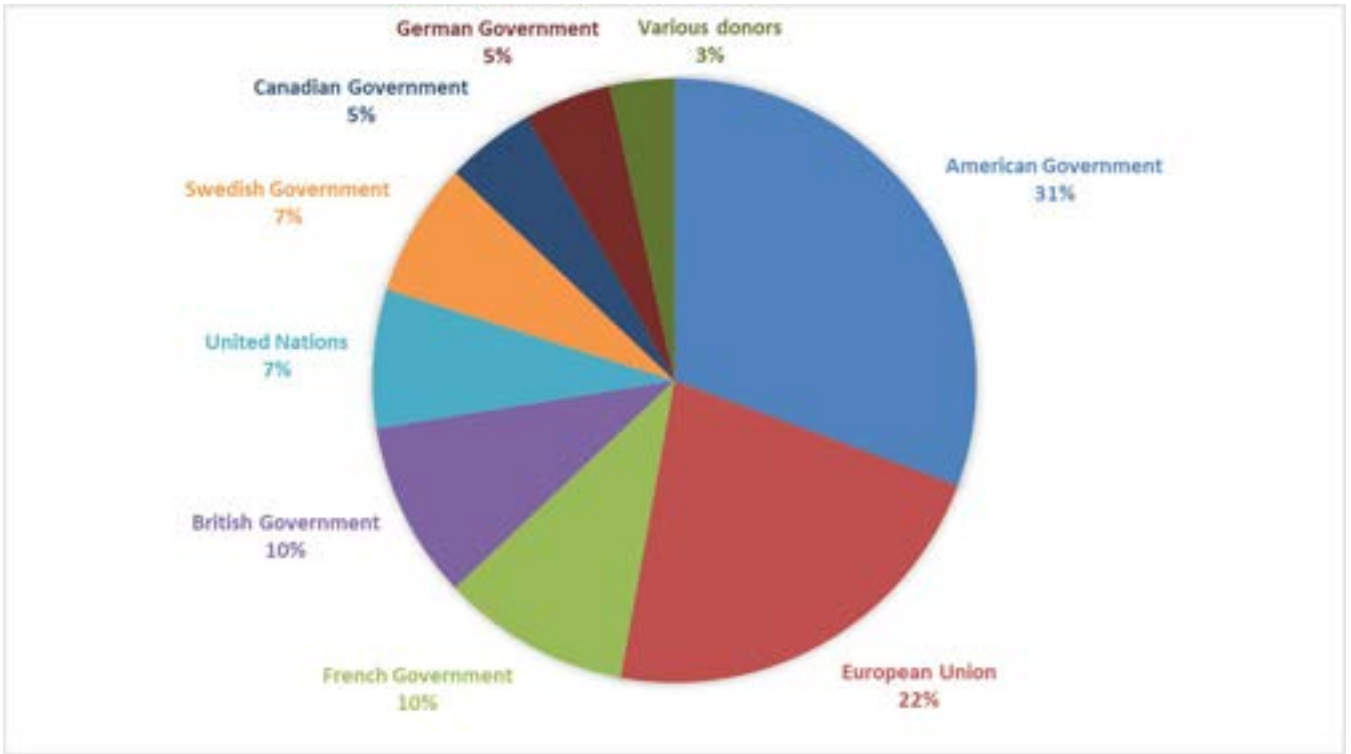
The volume received from the US government reflects its major commitments to western Africa, Nigeria, and the CAR.

In 2022, there were increases in funding from the Swedish (+\$6 million, reflecting its expanding partnership with the ACF network), British (+\$4 million), Canadian (+\$3 million), and German (+\$3 million) governments. Much work has been put in to developing our strategic relations with these donor governments and is gradually bearing fruit.

Though the French government's share in ACF funding fell from 11.8% to 9.9%, the volume of these funds has actually increased. Two multiyear development program cycles were renewed in 2022, testifying to the high degree of trust governing our relations. The proportion of funding for humanitarian assistance has risen.

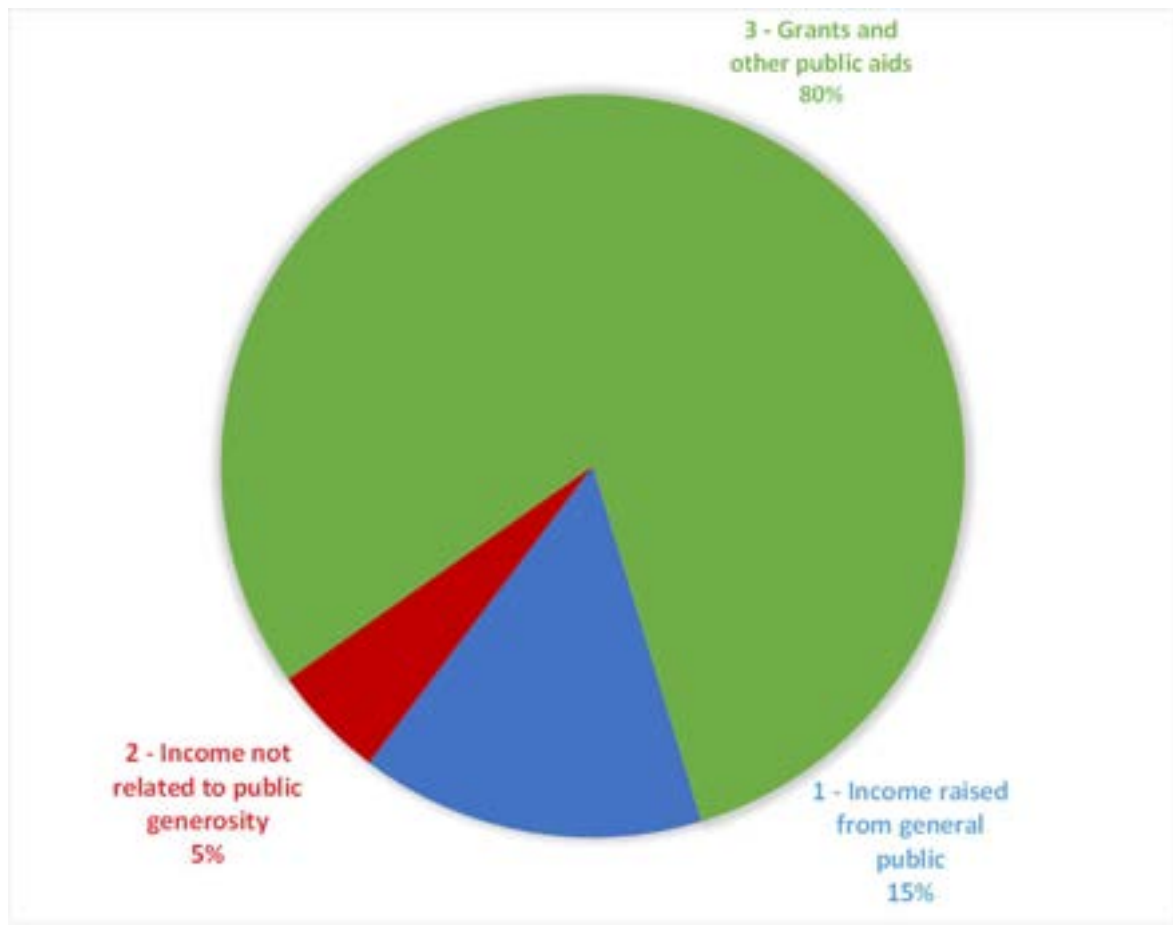
It should finally be noted that the share of funding from other government donors whose relationship with ACF is less developed, such as the Dutch government, has increased by \$1 million, which holds promise for the future.

Ratios of grants accorded for activities conducted by ACF France directly (i.e., excluding funds from Swedish government transferred to other organizations, totaling \$20.9 million) are presented here:



#### A.4—BREAKDOWN OF RESOURCES BY ORIGIN

This diagram shows amounts for each type of resource with respect to all resources on the CROD (excluding write-backs of provisions and use of prior restricted funds).



## **B. Expenses**

The different expense categories encompass external expenses (e.g., purchases, professional fees, and travel) and the salaries of staff associated with these categories.

### **B.1—HUMANITARIAN MISSIONS**

Our humanitarian missions are defined in the ACF Articles of Association and explained in its organizational mission statement. ACF's humanitarian missions are aimed at saving lives by eliminating hunger through concrete action taken to prevent, detect, and treat malnutrition, particularly during and after humanitarian crises arising from armed conflict or natural disasters. ACF initiatives to fight hunger draw on several areas of expertise: nutrition and health; food security; water, sanitation, and hygiene; mental health, care practices, gender, and protection; advocacy; risk and disaster management; and research..

Expenses associated with humanitarian missions include all those incurred for each ACF humanitarian mission and aligned with the declared purpose of the association.

#### **B.1.1—Humanitarian Missions Carried Out in France**

##### **- Actions Carried Out Directly**

Actions carried out in France include the costs associated with organizing events and operations to raise public awareness as well as communication and advertising expenditures if they are not associated with calls for donations.

Our humanitarian activity within France continues to develop, while volumes in other areas remain stable.



(in US Dollars)	Rate = 1,0666	2022	2021
<b>Mission France</b>		<b>1 186 773</b>	<b>829 345</b>
<b>Communication events and general events</b>		<b>1 360 998</b>	<b>1 259 725</b>
<b>Communication and advertising</b>		<b>133 574</b>	<b>175 169</b>
<b>Cost incurred for organizing information and raising-awareness campaigns</b>		<b>1 893 323</b>	<b>1 808 047</b>
<b>Total for Social missions performed directly in France</b>		<b>4 574 667</b>	<b>4 072 286</b>

- **Payments to Other Organizations Acting in France**

ACF does not fund any organization in France.

## B.1.2—Humanitarian Missions Carried Out Abroad

(in US Dollars)	Rate = 1,0666	2022	2021
Direct operational expenses of ACF France Country		209 469 781	169 379 578
Other operational projects		4 057 551	3 935 177
Technical assistance to operations		18 854 406	16 627 435
Expatriate staff in missions managed by other headquarters		359 162	1 089 692
Assistance to ACF International Network		779 513	1 022 316
Grants for the Funding of Other Headquarters Programs		21 938 158	20 468 101
Partners in ACF France country offices		44 268 855	43 949 730
<b>Total for Social Missions performed abroad</b>		<b>299 727 425</b>	<b>256 472 029</b>

Expenditures of ACF partner organizations based at ACF France country offices (local or international NGOs) are now grouped under “Humanitarian [*or “Social”*] Missions Carried Out Abroad,” on the line “Payments to a central organization or to other organizations operating abroad.”

### - **Actions Carried Out Directly**

Humanitarian missions carried out directly abroad are broken down into four items:

- **Operational Expenditures**

The item “Operational Expenditures” includes costs relating to the execution of programs in the field: human resources present on the ground, logistical resources, and purchasing of equipment and supplies (in the areas of nutrition, water, mental and physical health, and food security).

(in US Dollars)	Rate = 1,0666	2022	2022	2022	2021
		ACF volume	Partners volume	Total	Total
Afghanistan		20 034 261	3 804 529	23 838 790	5 531 102
Bangladeshi		6 847 434	1 167 119	8 014 553	15 792 473
RESILAC project *		854 471	4 757 943	5 612 414	7 253 767
Middle East Regional Office		106 942	0	106 942	80 679
Burkina Faso		12 427 213	4 902 684	17 329 897	20 745 740
Cameroon		7 154 776	301 366	7 456 142	6 232 221
Central African Republic		13 383 871	32 421	13 416 292	10 776 913
Democratic Republic of Congo		24 073 702	10 606 055	34 679 757	32 206 608
Ivory Coast		2 199 529	174 681	2 374 210	2 401 064
Iraq		3 655 266	1 257 753	4 913 019	9 626 292
Jordan		4 479 490	635 719	5 115 209	4 099 531
Liberia		2 048 474	1 073 001	3 121 475	4 255 480
Libya		786 154	28 591	814 745	911 193
Madagascar		12 841 384	1 249 405	14 090 789	9 799 494
mozambique		4 111 398	176 355	4 287 753	617 085
myanmar		5 497 547	303 961	5 801 507	3 934 695
Nepal		201 607	65 046	266 654	867 149
Nigeria		44 826 809	1 565 243	46 392 052	34 831 282
Pakistan		3 435 967	1 814 489	5 250 456	12 761 166
Sierra Leone		2 183 437	448 659	2 632 096	2 064 268
Chad		16 583 893	4 121 830	20 705 723	13 649 023
Ukrainian crisis response		8 139 144	2 136 406	10 275 550	0
Yemen		8 603 560	20 419	8 623 979	9 211 478
Zimbabwe		3 281 575	3 974 897	7 256 473	3 058 624
Closed missions and miscellaneous charges		1 711 876	-349 717	1 362 159	2 621 981
<b>Total Operating Expenses</b>		<b>209 469 781</b>	<b>44 268 855</b>	<b>253 738 635</b>	<b>213 329 308</b>

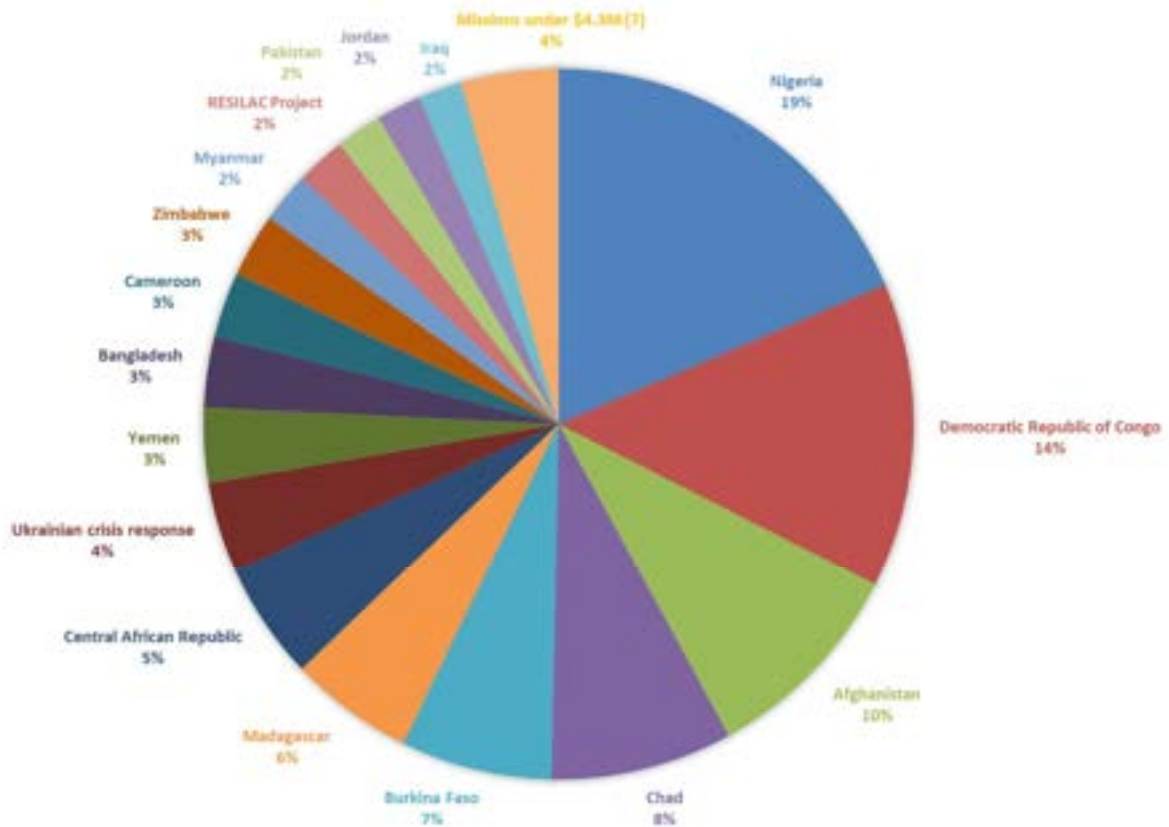
\*: Project to Strengthen the Resilience and Social Cohesion of the Lake Chad Basin Territories (RESILAC)

The volume of operational expenditures rose in 2022, from \$213 million to \$254 million (partners' expenditures included), but these varied greatly between countries and regions.

Countries for which the volume of operations continues to be very high are Burkina Faso, the CAR, and the DRC, where programs are implemented to provide emergency responses in areas not easily accessible and medium-term responses aimed at boosting the resilience of populations.

Spending for certain country offices has increased: In Nigeria, the food crisis in the north of the country has worsened, which explains the sudden amplification of our response. In Afghanistan, the volume of our emergency interventions has increased as a result of the dramatically deteriorating humanitarian situation. A major new contributor to operational expenditures is our response to the Ukrainian crisis, which began in February 2022. Operational spending has also increased in Chad, Madagascar, and Mozambique, where certain regions are plagued by food insecurity.

Operation volumes and their corresponding expenses have fallen in some other countries—namely, Iraq, from which backers of humanitarian assistance have been withdrawing, though urgent needs have yet to be met, especially in camps; and in Bangladesh, as funding to address the Rohingya crisis has decreased.



- **Other Operational Projects**

This item pertains to projects that are not directly linked to field operations in a given country and that are mostly funded by institutional donors. For the most part, these projects concern scientific and technical research or advocacy activities aimed at increasing and sharing knowledge internationally, and improving the quality of practices implemented through programs in the field.

The volume of projects funded by headquarters has been relatively stable, increasing only slightly, from \$3,935K to \$4,057K. There are new projects focusing on mental health, protection, nutrition, and above all, water and sanitation.

- **Operational Support**

This item groups together the direct and indirect costs for ACF headquarters that are associated with the management and support of humanitarian missions abroad, including

- costs of monitoring, managing, recruiting and training human resources
- costs of technical support for operations—namely, expertise in nutrition, food safety, water, and sanitation
- coordination and steering of programs by operational departments
- advocacy and mobilization activities
- logistics coordination and procurement management for missions
- costs related to administrative and accounting management, financial auditing of missions, and internal auditing

(in US Dollars)	Rate = 1,0666	2022	2021
Management of Human Resources		4 019 700	3 734 004
Technical support to Operations and Scientific Research and advocacy		3 631 040	3 222 896
Coordinating and piloting of programs		7 728 171	6 967 118
Logistics coordination		2 075 866	1 416 468
Administrative and financial management, controlling and internal audit		1 399 630	1 286 949
<b>Total Support for Operations</b>		<b>18 854 407</b>	<b>16 627 435</b>

In 2022, the volume of operational support increased for each department because of the transfer of headquarters from Clichy to Montreuil: overhead is shared between departments.

In addition, the lifting of pandemic-related restrictions on our operations has permitted the growth of ACF departments, the resumption of technical workshops to ensure a high-quality response to operational growth, and the development of tools needed for our activities.

- **Expatriate Staff on Missions for Other ACF-IN Entities**

This item includes the cost of expatriates assigned to missions managed by another ACF-IN entity (the cost is covered and offset by income allocated to humanitarian missions).

It totaled \$359K in 2022 (vs. \$1,089K in 2021).

- **Payments to a central organization or to other organizations**

This item includes donations, grants, and financial agreements between ACF France and ACF-IN.

(in US Dollars)	Rate = 1,0666	2022	2021
Assistance to ACF International Network		779 513	1 022 316
Grants for the Funding of Other Headquarters Programs		21 938 158	20 468 101
Partners in ACF France country offices		44 268 855	-
<b>Payments to a central organization or to other organizations</b>		<b>66 986 525</b>	<b>21 490 418</b>

Support of the network has diminished. ACF France's share in network activities fell in 2020.

The bulk of grants provided to the network come from the Swedish government (see Part B.3—Grants), with whom ACF France directly interacts but whose funds are then transferred to other ACF-IN entities.

In this section, for 2022, we report on volumes delegated to partners in countries where ACF France carries out its missions. In 2021, such volumes accounted for \$43.9 million.

## B.2—FUNDRAISING EXPENSES

This section includes all expenditures incurred to collect donations, particularly from private sources. All costs relating to fundraising campaigns initiated during a given fiscal year are linked to that fiscal year.

### B.2.1—Costs of Appeals for Donations from the General Public

(in US Dollars)	Rate = 1,0666	2022	2021
Expenses incurred for raising funds		9 845 231	8 938 223
Expenses Incurred for Organizing Events		104 419	125 565
Management of campaigns and donations processing		6 318 187	5 795 935
Expenses Incurred for sponsorship research		787 044	1 365 721
<b>Expenses incurred for raising funds from public generosity</b>		<b>17 054 881</b>	<b>16 225 445</b>

The first three categories encompass all costs relating to appeals for donations from the general public: direct costs of operations (direct marketing, bequests, and Race Against Hunger, making up half), costs of monitoring and managing campaigns, and costs of processing donations. The increase in costs for 2022 reflects investments aimed at developing direct-debit donations and rising costs for mailings (e.g., paper and envelopes).

Costs for seeking corporate donations have decreased as a fraction of staff working hours have been diverted to for-profit activities (see A.2.3).

### B.2.2—Expenses Related to Seeking Grants and Other Public Aid

Since 2017, ACF France has centralized the costs of the unit responsible for seeking grants and for relations with institutional donors. This work is financially supported by the entire network.

At 12/31/2022, costs for seeking grants stood at \$908K, down from \$755K in 2021.

### B.2.3—Expenses Related to For-Profit Activities

In 2022, ACF France commenced for-profit activities within certain departments: Communications and Development (i.e., partner products and the Intercompany Challenge) as well as Logistics and Information Systems, generating \$739K in direct expenses.

## B.3—OPERATING COSTS

This section includes costs related to infrastructure and facility management at ACF headquarters, to information systems, and to financial and extraordinary expenses.

(in US Dollars)	Rate = 1,0666	2022	2021
Operating costs and general services costs - Headquarters		9 398 360	8 744 467
Financial charges		10 180 697	2 364 908
Extraordinary charges		176 825	138 173
<b>Total Operating Costs</b>		<b>19 755 882</b>	<b>11 247 548</b>

Infrastructure and facility management costs for headquarters rose in part because of the move from Clichy to Montreuil, but also due to staff expansion and the resumption of in-person internal events (i.e., Agora, seminar, and board meetings) and workshops.

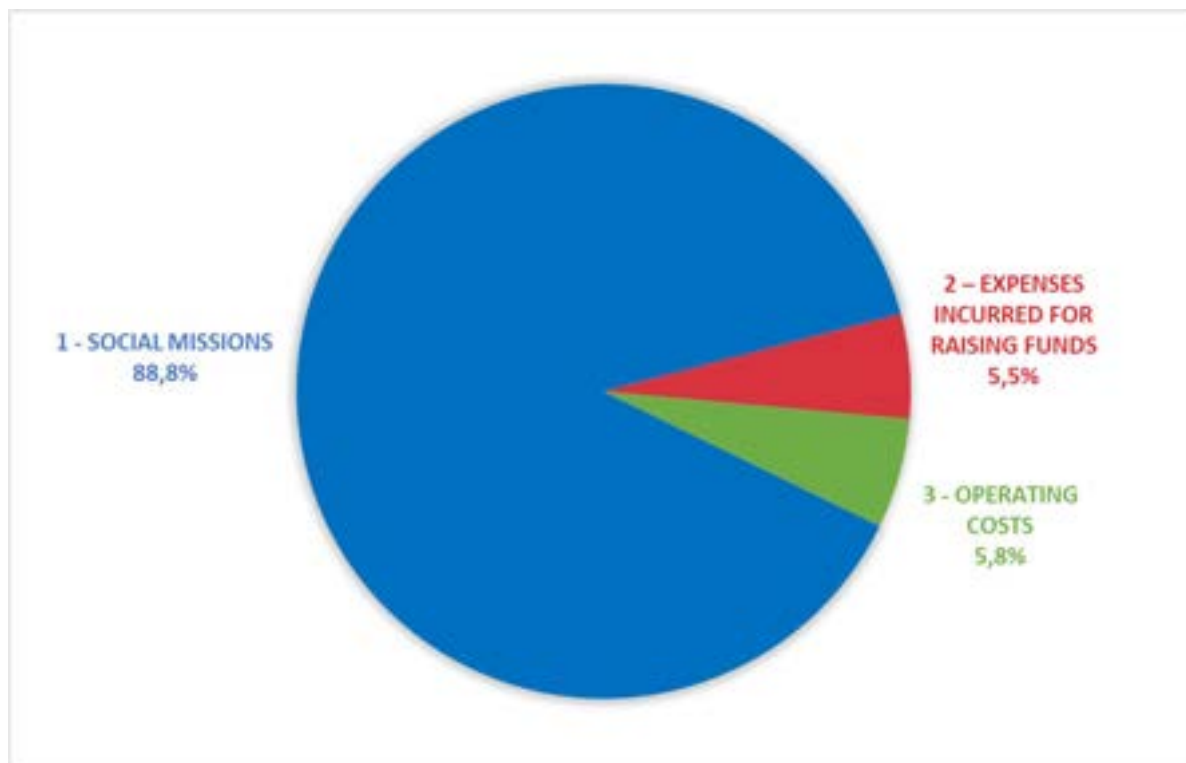
The increase in financing costs for headquarters (+\$7.8 million) is due to

- revaluation of our foreign currency cash accounts
- currency exchange impact related to hedging

When analyzing these expenses, we must consider financial income, which amounts to \$5.7 million (see B.2.4).

#### **B.4—BREAKDOWN OF EXPENSES BY FUND USE CATEGORY (column 1)**

This graphic shows amounts for each category of fund use with respect to all fund uses on the CROD (except allocations of provisions and carryover of restricted funds for the fiscal year).



## **C—RESTRICTED FUNDS**

On the CROD, restricted funds used for execution of ACF France programs during the fiscal year is recorded under the heading of “use of prior restricted funds.”

“Carryover of restricted funds for fiscal year” corresponds to the difference between the amounts raised and allocated in 2022 and the volume actually used during that fiscal year.

The balance sheet accounts allow us to connect the information in the appendix of the balance sheet with the movements shown on the CROD.

## **PART 3—ALLOCATION BY APPLICATION/EXPENDITURE OF FUNDS/INCOME DONATED BY GENERAL PUBLIC AND USED IN 2022**

### **3.1—METHOD**

“Allocation by application of funds donated by general public” refers to the sum of funds donated by the general public and used for activity not funded in any other way.

### **3.2—PRINCIPLES OF FUND ALLOCATION BY APPLICATION**

#### **3.2.1—Humanitarian Missions**

Humanitarian missions are funded in the following order:

- by funds allocated and used that are not tied to invoiced indirect costs (grants, non–quid pro quo financial contributions, and other income allocated to humanitarian missions)
- by funds left after invoiced indirect costs are covered (after allocation to operating costs)
- by donations from general public

#### **3.2.2—Fundraising Expenses**

Fundraising expenses are funded in the following order:

- by ACF-IN contributions to Donor Relations Department
- by for-profit income, in the case of expenses related to for-profit activities
- by donations from general public

#### **3.2.3—Operating Costs**

Operating costs are funded in the following order:

- by invoicing institutional donors for indirect costs (administrative costs) associated with projects
- then
  - o if indirect costs invoiced are higher than operating costs, remainder is assigned to humanitarian missions;
  - o if they are lower, remainder is funded by
    - other, unrestricted income not donated by the general public
    - and if necessary, donations from the general public



### 3.3—FIXED ASSETS

All assets acquired for the headquarters were funded by donations from the general public.

### 3.4—APPLICATION OF FUNDS STATEMENT (C.E.R.)

The application of funds statement is an extrapolation—aimed at providing a more detailed image—of the information given in the CROD columns bearing the heading “Of Which, Donations from General Public.” This information was defined in accordance with the method of fund use described above.

EXPENDITURES BY DESTINATION (in US Dollars) Rate = 1,0666	2022 Financial year	2021 Financial year	INCOMES BY ORIGIN (in US Dollars) Rate = 1,0666	2022 Financial year	2021 Financial year	2020 Financial year
<b>EXPENDITURES BY DESTINATION</b>			<b>INCOMES BY ORIGIN</b>			
<b>EXPENDITURES FOR THE YEAR</b>	<b>41 281 017</b>	<b>37 003 399</b>	<b>INCOMES FOR THE YEAR</b>			
<b>1 - SOCIAL MISSIONS</b>			<b>1 - INCOMES RAISED FROM THE GENERAL PUBLIC</b>	<b>50 290 529</b>	<b>57 090 484</b>	<b>43 238 345</b>
1.1 - CARRIED OUT IN FRANCE	4 158 477	4 072 286	1.1 - CONTRIBUTION WITHOUT CONSIDERATION	8 383	9 316	10 079
Actions carried out by the organization	4 158 477	4 072 286				
Payments to a central organization or to other organizations operating in France	0	0	1.2 - DONATIONS, BEQUESTS AND SPONSORSHIP	48 983 399	53 608 381	41 471 498
1.2 - CARRIED OUT ABROAD	37 122 539	32 931 113	- Manual Donations	45 500 976	45 810 827	35 694 814
Actions carried out by the organization	35 351 623	32 247 186	- Bequests, donations and life insurance	2 448 522	2 063 078	2 745 682
Payments to a central organization or to other organizations operating in France	1 770 916	683 926	- Sponsorship	1 033 902	5 734 476	3 031 001
<b>2 - FUNDRAISING COSTS</b>	<b>17 513 229</b>	<b>16 658 216</b>	1.3 - OTHER INCOME RELATING TO APPEALING FOR PUBLIC DONATIONS	1 298 746	3 472 787	1 756 768
2.1 - PUBLIC GENEROSITY CALL FEES	17 054 881	16 225 445	Other products related to public generosity - Restricted	812 516	1 106 027	418 466
2.2 - OTHER RESOURCES RESEARCH EXPENSES	458 348	432 771	Other products related to public generosity - Non Restricted	486 230	2 366 761	1 338 302
<b>3 - OPERATING COSTS</b>	<b>0</b>	<b>0</b>				
<b>TOTAL EXPENDITURES</b>	<b>58 794 246</b>	<b>53 661 614</b>	<b>TOTAL INCOME</b>	<b>50 290 529</b>	<b>57 090 484</b>	<b>43 238 345</b>
<b>4 - DEPRECIATION, AMORTIZATION AND PROVISIONS</b>			<b>2 - WRITING-BACK OF PROVISIONS</b>			<b>0</b>
<b>5 - INCOME TAX</b>	<b>3 899 213</b>	<b>13 200 066</b>	<b>3 - USE OF PREVIOUS DEDICATED FUNDS</b>	<b>8 987 142</b>	<b>3 387 370</b>	<b>4 490 182</b>
<b>SURPLUS OF PUBLIC GENEROSITY FOR THE YEAR</b>			<b>DEFICIT OF PUBLIC GENEROSITY FOR THE YEAR</b>	<b>3 415 787</b>	<b>6 383 827</b>	<b>5 510 130</b>
<b>TOTAL</b>	<b>62 693 459</b>	<b>66 861 680</b>	<b>TOTAL</b>	<b>62 693 459</b>	<b>66 861 680</b>	<b>53 238 657</b>
			INCOMES CARRIED OUT RELATED TO THE GENEROSITY OF THE PUBLIC AT THE BEGINNING OF THE FINANCIAL YEAR (EXCLUDING DEDICATED FUNDS)	7 746 103	14 740 927	20 648 029
			Surplus or deficiency of Public Generosity	3 415 787	6 383 827	5 510 130
			Net investments and disinvestments related to the Public Generosity for the year	1 822 325	610 997	396 971
			INCOMES CARRIED OUT RELATED TO THE PUBLIC GENEROSITY AT THE END OF THE YEAR (EXCLUDING DEDICATED FUNDS)	2 507 990	7 746 103	14 740 927
<b>VOLUNTARY CONTRIBUTIONS IN KIND</b>			<b>INCOMES FOR THE YEAR</b>			
<b>EXPENDITURES FOR THE YEAR</b>			<b>1 - VOLUNTARY CONTRIBUTIONS RELATED TO THE PUBLIC GENEROSITY</b>	<b>2 262 025</b>	<b>1 348 463</b>	<b>946 908</b>
<b>1 - VOLUNTARY CONTRIBUTIONS TO SOCIAL MISSIONS</b>	<b>1 375 191</b>	<b>1 100 362</b>	- Volunteering	1 010 322	88 213	7 754
- Carried out in France	1 375 191	1 100 362	- Benefits in kind	1 249 175	1 260 249	939 154
- Carried out abroad	0	0	- Donations in kind	2 527	0	0
<b>2 - VOLUNTARY CONTRIBUTION TO FUNDRAISING</b>	<b>710 457</b>	<b>248 100</b>				
<b>3 - VOLUNTARY CONTRIBUTION TO OPERATING COSTS</b>	<b>176 376</b>	<b>0</b>				
<b>TOTAL</b>	<b>2 262 025</b>	<b>1 348 463</b>	<b>TOTAL</b>	<b>2 262 025</b>	<b>1 348 463</b>	<b>946 908</b>

In 2022, ACF used \$58,794K of donations from the general public for its activities and recorded \$3,899K in restricted funds. This was possible through donations received during the year (\$50,291K) as well as existing restricted funds (\$8,987K). The substantial volume of existing restricted funds that were employed is linked to the ~\$10 million raised in 2021 through the Z Event, used as follows over the 2022–2023 period:

Country/Region	Description	Consumed 2022	Forecast 2023
Central Africa	Study on cross-border transhumance	-	44 877
West Africa	Strengthening health systems in Côte d'Ivoire, Liberia and Sierra Leone	185 499	134 481
Asia	Study of the impacts of climate change on the socio-economic conditions of women and food security in Asia	-	16 426
Bangladeshi	Delivery of essential care, improvement of the well-being of the most vulnerable households/refugees in Cox-Bazar	544 596	522 004
Burkina Faso	Confluences: Contribute to the nutritional security of vulnerable populations through an integrated nutrition-health approach by developing preventive actions and proposing appropriate public policies	110 085	-
Burkina Faso	Integrated program for the diversification of production and nutritional improvement in the Hauts-Bassins region	50 861	133 674
Burkina Faso	Integrated program for the diversification of production and nutritional improvement in the Hauts Bassins region	58 435	219 531
Burkina Faso	Rapid response mechanism for the displacement of populations following a shock in Burkina Faso	153 432	945
Cameroon	Continuing Commitments for Resilience Program in the Far North Cameroon	58 649	74 676
Cameroon	Primary health, mental health and nutrition support project in the Logone and Chari department	183 224	83 426

Cameroon	Monitoring project, assessments, humanitarian coordination and assistance in basic needs to people affected by crises linked to armed conflicts, climatic hazards or an epidemic in the Far North of Cameroon	18 311	69 684
Ivory Coast	Reinforcement and preparation of the Ivory Coast mission	152 524	-
Ivory Coast	Support for young entrepreneurs in urban and organic agriculture	156 104	19 885
Iraq	Improving food security in Basra by promoting sustainable agriculture	219 929	206 711
Iraq	Improvement of hygiene, water and sanitation infrastructures and their management through an innovative leak detection system and support in schools in Basra	-	74 662
Jordan	Water/Hygiene/Sanitation in Azraq camp	41 779	704 841
Liberia	Strengthening Health Systems in Liberia	16 015	-
Libya	Water and Hygiene Promotion in Eastern Libya	46 726	158 061
Madagascar	Contribution to nutritional security by improving the care of victims of undernutrition (development of preventive actions and appropriate public policies)	122 324	-
Madagascar	Resilience and Crisis Response Support Project in South West Madagascar	63 481	-
Madagascar	Urban Nutrition Security Support Program in Antananarivo	-	106 660
Mission France	Implementation of the 2021-2025 intervention strategy	351 978	-
Mission France	Additional implementation of the 2021-2025 intervention strategy	95 994	-
Mission France	Improve the well-being of exiled people directly or indirectly affected by the Ukrainian crisis (Ile-de-France)	5 455	165 201
Middle East	Special support in complex contexts to some ACF country offices in the Middle East (Yemen, Iraq, Libya, Jordan) - 2022	853 698	-
Middle East	Special support in complex contexts to some ACF country offices in the Middle East (Yemen, Iraq, Libya, Jordan) - 2023	-	1 114 284
Multi-country	Special support in complex contexts to some ACF country offices - 2023	-	59 522
myanmar	Hygiene/water/sanitation and mental health/care emergency response for displaced people in the Sagaing Region	212 555	54 095
Nepal	Strengthening livelihoods by promoting the cultivation of neglected species	140 852	19 138
Nepal	Access to improved services upstream of the Trishuli River Basin	5 149	92 979
Nigeria	Provision of ready-to-use therapeutic food to improve the care of children with acute and severe malnutrition in the state of Sokoto	129	134 992
Pakistan	Sindh Region Nutrition Improvement Program	-	36 772
Pakistan	Emergency response of communities affected by floods	59 242	58 084
Pakistan	Integrated emergency response in water/hygiene/sanitation, health, nutrition and mental health for populations affected by floods in the Sindh Region	13 070	-
Central African Republic	Emergency food aid and psychological support for displaced people, returnees, and host communities in the North West	99 682	-
Central African Republic	Support and strengthening of the health system in Bangui in the Central African Republic	399 286	144 680
Central African Republic	Project to support agricultural recovery and the seed sector in the Central African Republic	481 071	-
Central African Republic	Emergency response to communities affected by crises in the Central African Republic	10 789	271 735
Democratic Republic of Congo	Food and Nutrition Security Resilience Project in Ituri Province	61 133	29 141
Democratic Republic of Congo	Effectiveness of the reduction of ready-to-use therapeutic food during the treatment of acute and severe malnutrition	39 523	39 091
Sierra Leone	Promoting Groundnut Value Chain Potential in Moyamba District	351 978	-
Chad	Contribute to the nutritional security of vulnerable populations through an integrated nutrition-health approach by developing preventive actions and proposing adequate public policies	-	63 996
Chad	Emergency response to the populations of the province of N'Djamena affected by the floods	7 514	88 480
Yemen	Support for health infrastructure in Khanfar district, Abyan governorate	-	34 444
Yemen	Nutrition and health support in Yemen	218 653	-
Yemen	Reduction of malnutrition and morbidity in Yemen (specifically targeting women/children)	196 809	-
Zimbabwe	Strengthening the Poultry Value Chain for Livelihood Diversification for People in Chiredzi and Mwenezi Districts	121 241	81 413
<b>Total</b>		<b>5 907 771</b>	<b>5 058 591</b>

It is important to note that the ACF strategy of using donations from the general public as explained in Part 3 implies a reduction in their contribution to organizational funds. This is partly offset by capitalization of other, unused income (mostly financial income; see B.2.4).

Restricted funds consist of donations from the general public in the amount of

DEDICATED FUNDS RELATED TO THE PUBLIC GENEROSITY	2022 Financial year	2021 Financial year
DEDICATED FUNDS RELATED TO THE GENEROSITY OF THE PUBLIC AT THE BEGINNING OF THE YEAR	15 393 820	5 581 123
(-) Use	8 987 143	3 387 370
(+) Report	3 899 213	13 200 067
DEDICATED FUNDS LINKED TO PUBLIC GENEROSITY AT THE END OF THE YEAR	10 305 890	15 393 820