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INTRODUCTION

OUR INTERNATIONAL STRATEGIC PLAN 2021-2025 (ISP3) SETS OUT ACTION AGAINST HUNGER’S VISION OF A WORLD FREE FROM HUNGER.

WE DRIVE COLLECTIVE AND INCLUSIVE ACTION THAT EMPOWERS 25 MILLION PEOPLE TO OVERCOME HUNGER BY 2025.

READ OUR ISP3 HERE.

IN 2021, ACTION AGAINST HUNGER CONTRIBUTED TO REACHING THE FOLLOWING SUSTAINABLE DEVELOPMENT GOALS:

1. NO POVERTY
2. ZERO HUNGER
3. GOOD HEALTH AND WELL-BEING
4. GENDER EQUALITY
5. CLEAN WATER AND SANITATION
6. CLIMATE ACTION
7. PEACE, JUSTICE AND STRONG INSTITUTIONS
8. PARTNERSHIPS FOR THE GOALS

GLOBAL PERFORMANCE REPORT 2021
PROGRAMMES
DATA ABOUT THE PEOPLE WE SERVE

NUMBER OF PEOPLE PER ISP3 PRIORITY

18.1M
6.4M
TOTAL:
24.5M

We save lives
We collectively build resilience

NUMBER OF PEOPLE PER SECTOR

- Nutrition and Health
- Water, Sanitation and Hygiene (WASH)
- Food Security and Livelihoods (FSL)
- Disaster Risk Reduction/Disaster Risk Management (DRR/DRM)
- Mental Health, Psychological support and Care practice (MHPSS & CP)

PEOPLE DISAGGREGATED BY AREA

EUROPE
48,600
AMERICAS
1.9M
AFRICA
16.4M
MIDDLE EAST
2.4M
ASIA
3.7M

PEOPLE DISAGGREGATED BY SEX

- MEN AND BOYS OVER 5
- BOYS UNDER 5
- WOMEN AND GIRLS OVER 5
- GIRLS UNDER 5

- TOTAL MALE
- TOTAL FEMALE
- TOTAL

6.9M BOYS UNDER 5
3.4M BOYS OVER 5
10.7M GIRLS UNDER 5
3.5M GIRLS OVER 5
14.2M
10.2M

14.4M
5.8M
3.3M
368,000
602,000

TOTAL MALE
TOTAL FEMALE
TOTAL

14.4M
5.8M
3.3M
368,000
602,000

TOTAL MALE
TOTAL FEMALE
TOTAL

PROGRAMMES

DATA ABOUT THE PEOPLE WE SERVE

NUMERICAL REACH PER SUSTAINABLE DEVELOPMENT GOAL

<table>
<thead>
<tr>
<th>Goal</th>
<th>Reach</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Zero Hunger</td>
<td>12.4M</td>
<td>588,000</td>
</tr>
<tr>
<td>Climate Action</td>
<td>5.2M</td>
<td>470,000</td>
</tr>
<tr>
<td>Good Health and Well-being</td>
<td>686</td>
<td>13,000</td>
</tr>
<tr>
<td>Clean Water and Sanitation</td>
<td>6</td>
<td>5.8M</td>
</tr>
</tbody>
</table>

NOTE: Reported values are subject to a marginal error due to different counting and assignment methodologies across the network.
PROGRAMMES

SECTOR SPOTLIGHT: NUTRITION AND HEALTH*

NUMBER OF CHILDREN UNDER 5 SCREENED FOR MALNUTRITION

1.07M

1.03M

TOTAL CHILDREN SCREENED: 2.1 MILLION

NUMBER OF CHILDREN UNDER 5 DISCHARGED AS CURED FROM MODERATE ACUTE MALNUTRITION (MAM) TREATMENT

44,000

58,000

102,000

BOYS

GIRLS

TOTAL

NUMBER OF CHILDREN UNDER 5 DISCHARGED AS CURED FROM SEVERE ACUTE MALNUTRITION (SAM) TREATMENT

61,000

62,000

123,000

BOYS

GIRLS

TOTAL

*Not reported by Action Against Hunger France and associated country offices.
PROGRAMMES

SECTOR SPOTLIGHT: FOOD SECURITY AND LIVELIHOODS | WATER, SANITATION AND HYGIENE

CASH DISTRIBUTED BY PURPOSE (EUROS)

- **CASH**: 12m euros
- **CASH FOR WORK**: 4.9m euros
- **INKIND**: 2.3m euros (949,000 items)
- **VOUCHERS**: 429,000 euros (2.5m)

NUMBER OF HANDWASHING FACILITIES BUILT OR REHABILITATED

- 1,775

NUMBER OF HEALTH CARE FACILITIES WITH IMPROVED WASH SERVICES

- 2,127
NUMBER OF PEOPLE RECEIVING DISASTER RISK MANAGEMENT TRAINING

21,743

18,608

40,351

NUMBER OF PEOPLE RECEIVING FOCUSED MENTAL HEALTH AND PSYCHOSOCIAL SUPPORT (MHPSS)

ADULTS

56,400

13,500

1,100

TOTAL: 71,000

YOUTH

23,700

13,000

2,600

CHILDREN UNDER 5

1,100

2,600

TOTAL: 110,300
PROGRAMMES
GEOGRAPHIC COVERAGE OF ACTION AGAINST HUNGER

COUNTRIES WITH AN ACTION AGAINST HUNGER OFFICE: 55
COUNTRIES WHERE ACTION AGAINST HUNGER RUNS PROGRAMMES: 51
FINANCE

WE DRIVE GREATER INVESTMENT FOR THE FIGHT AGAINST HUNGER (ISP3 KEY ENABLER)

TOTAL INCOME (EUROS)

INCOME BY SOURCE (EUROS)

INSTITUTIONAL DONORS (EUROS)

EXPENDITURE BREAKDOWN

<table>
<thead>
<tr>
<th>Source</th>
<th>2021</th>
<th>2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Restricted Public</td>
<td>396.5M</td>
<td>409M</td>
</tr>
<tr>
<td>Private Sources</td>
<td>112.5M</td>
<td>91.5M</td>
</tr>
<tr>
<td>Other Sources</td>
<td>19.4M</td>
<td>7.9M</td>
</tr>
</tbody>
</table>

EU INSTITUTIONS: 116M
UNITED STATES: 101M
UNITED NATIONS: 42M
SWEDEN: 32M
FRANCE: 29M

PROGRAMMES: 96%
FUNDRAISING: 3%
MANAGEMENT, GOVERNANCE & SUPPORT SERVICES: 1%
EMERGENCIES
WE SAVE LIVES (ISP3 PRIORITY)

55 EMERGENCIES
21 COUNTRIES
45 EMERGENCY UNIT DEPLOYMENTS

NUMBER OF EMERGENCY RESPONSES PER GEOGRAPHIC REGION

- Africa: 40
- Middle East: 2
- Asia: 9
- Americas: 4
**SECURITY**

**WE COMMIT TO BEING A COHERENT, EFFICIENT AND WELL-GOVERNED ORGANISATION (ISP3 KEY ENABLER)**

**NUMBER OF SECURITY INCIDENTS BASED ON LEVEL OF SEVERITY**

<table>
<thead>
<tr>
<th>Year</th>
<th>Level 1 and 2</th>
<th>Level 3</th>
<th>Level 4</th>
<th>Level 5</th>
</tr>
</thead>
<tbody>
<tr>
<td>2021</td>
<td>341</td>
<td>57</td>
<td>24</td>
<td>10</td>
</tr>
<tr>
<td>2020</td>
<td>231</td>
<td>48</td>
<td>15</td>
<td>4</td>
</tr>
<tr>
<td>2019</td>
<td>269</td>
<td>42</td>
<td>19</td>
<td>10</td>
</tr>
</tbody>
</table>

- Levels 1 and 2: negligible/minor
- Level 3: moderate
- Level 4: severe
- Level 5: critical

**NUMBER OF SECURITY INCIDENTS**

- **2021**: 432
  - Level 1 and 2: 231
  - Level 3: 48
  - Level 4: 15
  - Level 5: 10
- **2020**: 298
  - Level 1 and 2: 231
  - Level 3: 48
  - Level 4: 15
  - Level 5: 4
- **2019**: 340
  - Level 1 and 2: 269
  - Level 3: 42
  - Level 4: 19
  - Level 5: 10

**NUMBER OF STAFF WHO RECEIVED SECURITY TRAINING**

- **2021**: 1,656
- **2020**: 899
- **2019**: 1,497

**LEVEL 5 INCIDENTS IN 2021**

- 1 AFGHANISTAN
- 1 BANGLADESH
- 1 BURKINA FASO
- 2 DRC
- 1 NIGER
- 1 NIGERIA
- 3 SYRIA
SECURITY

WE COMMIT TO BEING A COHERENT, EFFICIENT AND WELL-GOVERNED ORGANISATION (ISP3 KEY ENABLER)

SECURITY CLASSIFICATION BY COUNTRY

KEY

**GREEN:** operations are possible without any special security measures; low level of threat.

**YELLOW:** intervention possible with appropriate security measures; medium level of threat.

**ORANGE:** activities are sometimes locally led in difficult conditions; high level of threat.

**RED:** the type of operations are prioritised according to needs and security management is very strict; very high level of threat.

**BLACK:** the conditions are so hostile that the operations, if maintained, are limited to life-saving activities with very strict security management protocols; extreme level of threat.
LOGISTICS

WE DRIVE GREATER INVESTMENT FOR THE FIGHT AGAINST HUNGER (ISP3 KEY ENabler)

SUPPLY CHAIN TOTAL VOLUME AND AS A PERCENTAGE OF PROGRAMME EXPENDITURE

- **2021**
  - Total Supply Chain Volume: 141.1M Euros
  - Percentage of Programme Expenditure: 27%

- **2020**
  - Total Supply Chain Volume: 147.9M Euros
  - Percentage of Programme Expenditure: 33%

- **2019**
  - Total Supply Chain Volume: 146.5M Euros
  - Percentage of Programme Expenditure: 38%

PERCENTAGE OF TIMELY ORDERS, PURCHASES COVERED BY FRAMEWORK AGREEMENTS, AND VEHICLES ACTIVELY TRACKED

- **Percentage of Timely Orders Delivered**
  - 2021: 90%
  - 2020: 64%
  - 2019: 39%

- **Percentage of Financial Volume of Purchases Covered by Framework Agreement**
  - 2021: 80%
  - 2020: 25%

- **Percentage of Vehicles Actively Tracked Over Total Number of Vehicles**
  - Target Line: 47%

*Not reported by Action Against Hunger Spain and associated country offices.

**Type of contract with a pre-defined negotiated relationship with a supplier that promotes a flexible approach to unpredictable procurements.
**RESEARCH**

**WE CREATE AND SHARE KNOWLEDGE (ISP3 PRIORITY)**

- **55** Research Projects
- **93** Partners
- **103** Publications

**PERCENTAGE OF RESEARCH PROJECTS COVERING EACH SECTOR**

<table>
<thead>
<tr>
<th>Sector</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Nutrition</td>
<td>80%</td>
</tr>
<tr>
<td>WASH</td>
<td>18%</td>
</tr>
<tr>
<td>MHPSS &amp; Care Practices</td>
<td>27%</td>
</tr>
<tr>
<td>Food Security &amp; Livelihoods</td>
<td>16%</td>
</tr>
<tr>
<td>Health</td>
<td>45%</td>
</tr>
<tr>
<td>Disaster Risk Reduction/Management</td>
<td>4%</td>
</tr>
</tbody>
</table>

**ADVOCACY**

**WE CONNECT AND MOBILISE (ISP3 PRIORITY)**

- **39** collective campaigns run at local, national and global levels
- **21** policy & position changes that Action Against Hunger and our partners have contributed to through collective campaigns
- **76** partnerships with other stakeholders to achieve advocacy goals
FUNDRAISING AND COMMUNICATIONS

WE CONNECT AND MOBILISE (ISP3 PRIORITY)

FINANCIAL SUPPORTERS

<table>
<thead>
<tr>
<th>Year</th>
<th>Number of one-off or regular donors</th>
</tr>
</thead>
<tbody>
<tr>
<td>2021</td>
<td>796,690</td>
</tr>
<tr>
<td>2020</td>
<td>505,657</td>
</tr>
<tr>
<td>2019</td>
<td>527,076</td>
</tr>
</tbody>
</table>

DIGITAL AUDIENCE

<table>
<thead>
<tr>
<th>Year</th>
<th>Number of followers and subscribers</th>
</tr>
</thead>
<tbody>
<tr>
<td>2021</td>
<td>1.9M</td>
</tr>
<tr>
<td>2020</td>
<td>2.2M</td>
</tr>
<tr>
<td>2019</td>
<td>1.8M</td>
</tr>
</tbody>
</table>

MEDIA COVERAGE

<table>
<thead>
<tr>
<th>Year</th>
<th>Number of mentions in the media</th>
</tr>
</thead>
<tbody>
<tr>
<td>2021</td>
<td>14,508</td>
</tr>
<tr>
<td>2020</td>
<td>16,002</td>
</tr>
<tr>
<td>2019</td>
<td>9,164</td>
</tr>
</tbody>
</table>

FUNDRAISING INCOME BREAKDOWN

- **INDIVIDUALS**: 13%
- **OTHER**: 46%
- **EVENTS**: 5%
- **CORPORATES/FOUNDATIONS**: 36%

**Total Restricted Income**: 22.5M

**Total Unrestricted Income**: 91.3M
HUMAN RESOURCES

WE WORK TOGETHER WITH THE PEOPLE WE SERVE (ISP3 KEY ENABLER)

TOTAL STAFF MEMBERS WORLDWIDE: 8,331
HQs: 920  COUNTRY OFFICES: 7,409